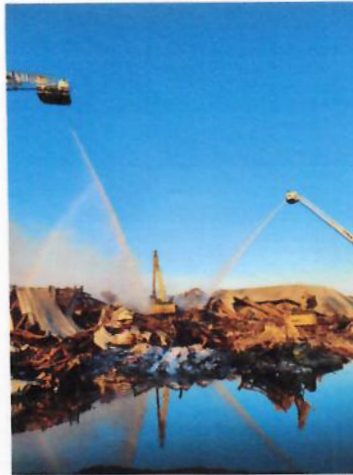


Resolute Paper Mill Incident

Incident Number: 2022-10-07-701



3 Day IAP

Operational Periods:

Thursday, October 20-21, 2022 - 0630-0630

Friday, October 21-22, 2022 - 0630-0630

Saturday, October 22-23, 2022 - 0630-0630

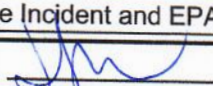
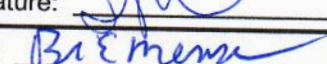


Michigan Department of Natural Resources IMT
Incident Commander – Brian Mensch


QR Code opens IAP



INCIDENT OBJECTIVES (ICS 202)

1. Incident Name: Resolute Paper Mill Incident	2. Operational Period: Date From: 10/20/2022 Date To: 10/23/2022 Time From: 0630 Time To: 0630											
3. Objective(s): 1. Provide for safety of firefighters, contractors, and the surrounding communities. 2. Maintain unified command structure for on-scene fire operations for the duration of the incident. 3. Work with the facility owners and tenants to ensure accountability of on-site personnel during clean-up operations. 4. Continue to utilize organization created by local, State, and federal coordinating agencies while limiting environmental impacts to the cities of Menominee and Marinette.												
4. Operational Period Command Emphasis: * Follow the provided decontamination procedures prior to demobilizing from the site. * Proper mitigation measures need to be taken by all personnel on the incident while working with the materials on site. * Wear proper PPE when working within the incident property. * Maintain safe operations with all equipment on site and while traveling to and from the incident. * The 3-day IAP is a valuable resource for SA, Safety, assignments, and contact information going forward.												
General Situational Awareness * ONLY structures approved on the UPEA Documentation by the Structural Engineer can be entered with Menominee Fire Dept. Command approval. * Incident area will have heavy traffic. Follow the Transportation Plan and contact Operations if adjustments are needed. * Use of High Vis safety apparel is encouraged if you are in the operations area.												
5. Site Safety Plan Required? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Approved Site Safety Plan(s) Located at:												
6. Incident Action Plan (the items checked below are included in this Incident Action Plan): <table style="width: 100%; border: none;"> <tr> <td><input checked="" type="checkbox"/> ICS 203</td> <td><input type="checkbox"/> ICS 207</td> <td rowspan="5" style="vertical-align: top;"> Other Attachments: <input checked="" type="checkbox"/> ICS 215A <input checked="" type="checkbox"/> ICS 220 <input checked="" type="checkbox"/> Organization Chart <input checked="" type="checkbox"/> Contact Lists - Resolute Incident and EPA </td> </tr> <tr> <td><input checked="" type="checkbox"/> ICS 204</td> <td><input checked="" type="checkbox"/> ICS 208</td> </tr> <tr> <td><input checked="" type="checkbox"/> ICS 205</td> <td><input checked="" type="checkbox"/> Map/Chart</td> </tr> <tr> <td><input type="checkbox"/> ICS 205A</td> <td><input checked="" type="checkbox"/> Weather Forecast/Tides/Currents</td> </tr> <tr> <td><input checked="" type="checkbox"/> ICS 206</td> <td><input checked="" type="checkbox"/> ICS 209 (EPA)</td> </tr> </table>		<input checked="" type="checkbox"/> ICS 203	<input type="checkbox"/> ICS 207	Other Attachments: <input checked="" type="checkbox"/> ICS 215A <input checked="" type="checkbox"/> ICS 220 <input checked="" type="checkbox"/> Organization Chart <input checked="" type="checkbox"/> Contact Lists - Resolute Incident and EPA	<input checked="" type="checkbox"/> ICS 204	<input checked="" type="checkbox"/> ICS 208	<input checked="" type="checkbox"/> ICS 205	<input checked="" type="checkbox"/> Map/Chart	<input type="checkbox"/> ICS 205A	<input checked="" type="checkbox"/> Weather Forecast/Tides/Currents	<input checked="" type="checkbox"/> ICS 206	<input checked="" type="checkbox"/> ICS 209 (EPA)
<input checked="" type="checkbox"/> ICS 203	<input type="checkbox"/> ICS 207	Other Attachments: <input checked="" type="checkbox"/> ICS 215A <input checked="" type="checkbox"/> ICS 220 <input checked="" type="checkbox"/> Organization Chart <input checked="" type="checkbox"/> Contact Lists - Resolute Incident and EPA										
<input checked="" type="checkbox"/> ICS 204	<input checked="" type="checkbox"/> ICS 208											
<input checked="" type="checkbox"/> ICS 205	<input checked="" type="checkbox"/> Map/Chart											
<input type="checkbox"/> ICS 205A	<input checked="" type="checkbox"/> Weather Forecast/Tides/Currents											
<input checked="" type="checkbox"/> ICS 206	<input checked="" type="checkbox"/> ICS 209 (EPA)											
7. Prepared by: Name: Burnham, J. Position/Title: PSC Signature: 												
8. Approved by Incident Commander: Name: <u>Brian Mensel</u> Signature: 												
ICS 202	IAP Page _____	Date/Time: 10/19/2022 1800										

ORGANIZATION ASSIGNMENT LIST (ICS 203)

1. Incident Name: Resolute Paper Mill Incident		2. Operational Period: Date From: 10/20/2022 Date To: 10/23/2022 Time From: 0630 Time To: 0630		
3. Incident Commander(s) and Command Staff:		7. Operations Section:		
IC	Capt. Mike Maas	Day Chief		
		Night Chief		
Deputy		Staging Area		
Safety Officer		Branch		
Public Info. Officer		Branch Director		
Liaison Officer		Deputy		
4. Agency/Organization Representatives:		Division/Group	South / First Shift	TBD
Agency/Organization	Name	Division/Group	South / Second Shift	TBD
Menominee Co. EMC	Tom Philipps	Division/Group	Salvage	TBD
Menominee City FD	Mark Petersen	Division/Group	North	TBD
MSP - EMHSD	Lt. Steve DeRusha 517-898-5055	Division/Group	Night	TBD
EPA	Craig Thomas	Branch		
EGLE	Ashley Miller	Branch Director		
Tyco	Tom Estock	Deputy		
KKJL	Cynthia Kuber	Division/Group		
Menominee City Mgr.	Brett Botyl	Division/Group		
		Division/Group		
		Division/Group		
5. Planning Section		Division/Group		
Chief		Branch		
Resources Unit		Branch Director		
Situation Unit		Deputy		
Documentation Unit		Division/Group		
Demobilization Unit		Division/Group		
		Division/Group		
		Division/Group		
6. Logistics Section:		Division/Group		
Chief		Division/Group		
Security	Delta Security - Ruby Troxell	Air Operations Branch		
Support Branch		Air Ops Branch Dir.	Officer Mitch McRae 616-745-5898	
Director				
Supply Unit				
Facilities Unit		8. Finance/Administration Section:		
Ground Support Unit		Chief		
Service Branch		Deputy		
Director		Time Unit		
Communications Unit		Procurement Unit		
Medical Unit		Comp/Claims Unit		
Food Unit		Cost Unit		
9. Prepared by: Name: Sue Sobieski		Position/Title: RESL (I)		Signature: 
ICS 203	IAP Page _____	Date/Time: 10/19/2022 1800		

*** WEATHER SHOULD BE CHECKED AND UPATED DAILY ***

Menominee - Marinette Twin County Airport (KMMN)

Lat: 46.13°N Lon: 87.54°W Elev: 614ft

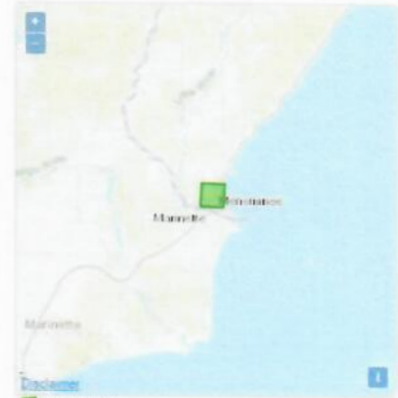
Extended Forecast for Menominee MI



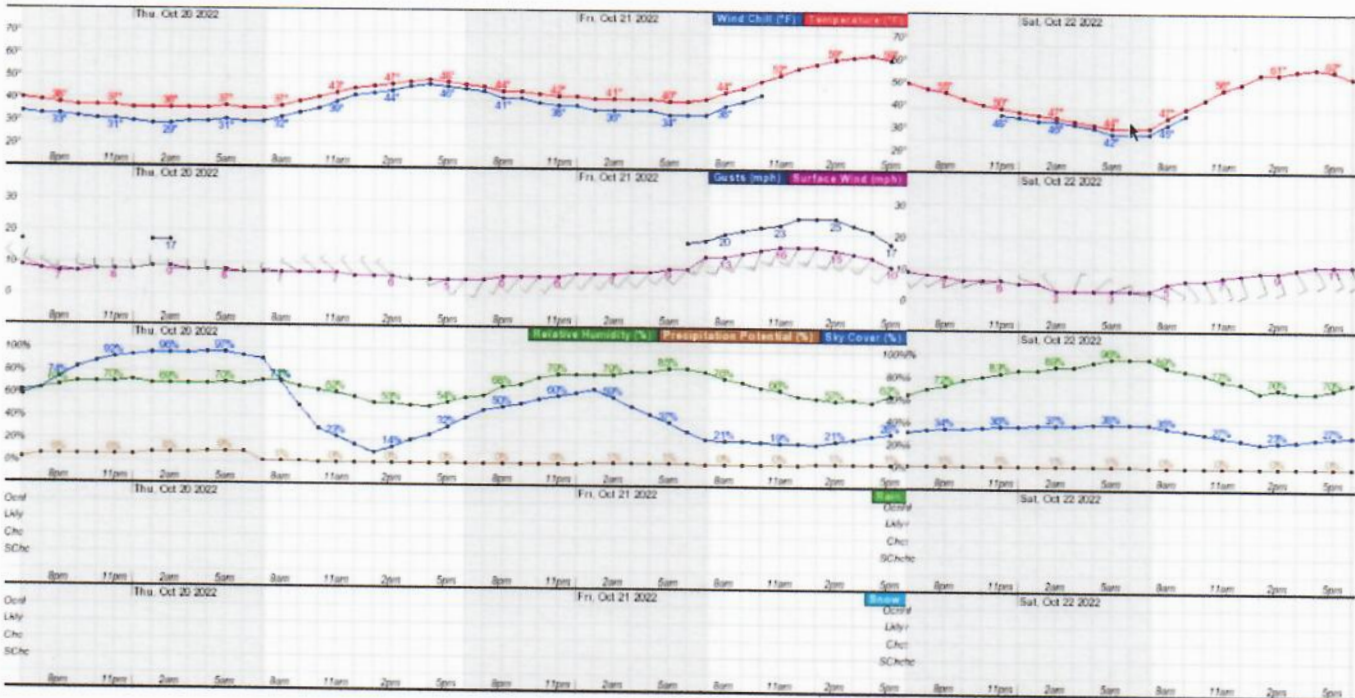
Detailed Forecast

- Tonight** Mostly cloudy, with a low around 35. West wind 5 to 10 mph, with gusts as high as 15 mph.
- Thursday** Cloudy through mid morning, then gradual clearing, with a high near 49. West wind around 5 mph.
- Thursday Night** Mostly cloudy, with a low around 39. Southwest wind 5 to 10 mph.
- Friday** Sunny, with a high near 61. Southwest wind around 15 mph, with gusts as high as 25 mph.
- Friday Night** Partly cloudy, with a low around 43. Southwest wind 5 to 10 mph becoming northeast after midnight.
- Saturday** Mostly sunny, with a high near 64.
- Saturday Night** Mostly clear, with a low around 52.
- Sunday** Mostly sunny, with a high near 63.
- Sunday Night** Showers likely, mainly after 1am. Mostly cloudy, with a low around 55.
- Monday** A chance of showers. Mostly cloudy, with a high near 61.
- Monday Night** A chance of showers. Mostly cloudy, with a low around 46.
- Tuesday** A chance of showers. Partly sunny, with a high near 52.
- Tuesday Night** A chance of showers. Mostly cloudy, with a low around 39.
- Wednesday** A chance of showers. Partly sunny, with a high near 47.

Topographic
Click Map For Forecast



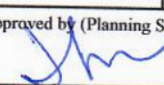
Point Forecast: Menominee MI
45.12°N 87.63°W (Elev 610 ft)
Last Update: 4:11 pm CDT Oct 19 2022



NWS...LONG TERM...(Thursday night through Wednesday) Issued at 345 PM EDT WED OCT 19 2022
Upper level trough slides into the Intermountain West for the latter half of the weekend...which eventually is expected to result in lee cyclogenesis taking place over the central Plains Sunday. South/southeast boundary layer flow will continue to push mild air into Wisconsin/Michigan Sunday but will also begin to open up some trajectories off the Gulf of Mexico. Height falls spreading into the central U.S. by Monday should lead to increasingly unsettled weather across Upper Michigan in the Monday-Tuesday time frame at least...and a return of cooler temperatures by midweek.

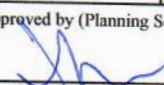
DIVISION/GROUP ASSIGNMENT LIST (ICS 204 WF)

Controlled Unclassified Information//Basic

1. Incident Name				3.			
Resolute Paper Mill Incident				Branch		Division	
2. Operational Period				South / First Shift			
Date/Time From: 10/20/2022 0630				Date/Time To: 10/23/2022 0630			
Date/Time From: 10/20/2022 0630				Date/Time To: 10/23/2022 0630			
4. Operations Personnel							
Operations Chief		Lt. Pete Granquist 715-938-4690		Division/Group Supervisor			
Branch Director				Air Attack Supervisor			
5. Resources Assigned this Period							
Strike Team/Task Force/ Resource Designator		EMT	LWD	Leader	Number Persons	Drop Off PT./Time	Pick Up PT./Time
Menominee FD ENG 3					3	ICP/0630	ICP/1500
Menominee FD Rescue 4						ICP/0630	ICP/1500
Menominee FD T2					3	ICP/0630	ICP/1500
Menominee FD U6						ICP/0630	ICP/1500
Menominee FD ENG5						ICP/0630	ICP/1500
Menominee FD Rescue 9						ICP/0630	ICP/1500
MABIS Task Force							
- TFL Tuller / Deputy TFL Evans			10/21		2	ICP/0700	ICP/2200
- Dearborn Ladder			10/21		2	ICP/0630	ICP/1500
- Beaver Creek ENG			10/21		2	ICP/0630	ICP/1500
6. Control Operations/Work Assignments:							
<ul style="list-style-type: none"> * Locate and suppress residual heat pockets utilizing water in coordination with equipment used to break piles apart. * Monitor water usage in regards to holding tank capacities and available water supply. 							
7. Special Instructions:							
<ul style="list-style-type: none"> * MABIS TF: Group 1 - 6 FFs 0700-1900; Group 2 - 4 FFs 1000-2200; Group 3 - 2 FFs 2200-1000 * Maintain awareness of pH sample results available at operations tent * City fire response will be Menominee FD ENG1 * Automatic aid response from Marinette FD ENG109 * In case of an environmental concern or environmental incident - Call EPA Strike Team Leader Gerald Ball (732) 215-2294 * Utilize 7CALL50 for communication between heavy equipment and fire apparatus. 							
8. Division/Group Communication Summary							
Function	Channel	RX Frequency N/W	RX Tone/NAC	TX Frequency N/W	TX Tone/NAC	Mode	
Command	Event 47	800 MHz / Zone J					
Tactical Div/Group	Event 48	800 MHz / Zone J					
Unassigned	Event 25	800 MHz / Zone H					
Tactical	7CALL50	800 MHz / Zone F					
9. Prepared by (Resource Unit Leader)				Approved by (Planning Section Chief)		Date	Time
Sue Sobieski, RESL (t)						10/19/2022	1800

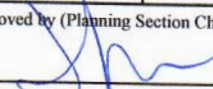
DIVISION/GROUP ASSIGNMENT LIST (ICS 204 WF)

Controlled Unclassified Information//Basic

1. Incident Name			3.				
Resolute Paper Mill Incident			Branch		Division		
2. Operational Period					South / Second Shift 1400 - 2300		
Date/Time From: 10/20/2022 0630		Date/Time To: 10/23/2022 0630					
4. Operations Personnel							
Operations Chief		Lt. Pete Granquist 715-938-4690		Division/Group Supervisor			
Branch Director				Air Attack Supervisor			
5. Resources Assigned this Period							
Strike Team/Task Force/ Resource Designator		EMT	LWD	Leader	Number Persons	Drop Off PT./Time	Pick Up PT./Time
Menominee FD ENG3					3	ICP/1400	ICP/2300
Menominee FD Rescue 4						ICP/1400	ICP/2300
Menominee FD T2					3	ICP/1400	ICP/2300
Menominee FD U6						ICP/1400	ICP/2300
Menominee FD ENG5						ICP/1400	ICP/2300
Menominee FD Rescue 9						ICP1400	ICP/2300
MABIS Task Force							
- TFL Tuller / Deputy TFL Evans			10/21			ICP/0700	ICP/2200
- Dearborn Ladder			10/21			ICP/1400	ICP/2300
- Beaver Creek ENG			10/21			ICP/1400	ICP/2300
6. Control Operations/Work Assignments:							
<ul style="list-style-type: none"> * Locate and suppress residual heat pockets utilizing water in coordination with equipment used to break piles apart. * Monitor water usage in regards to holding tank capacities and available water supply. 							
7. Special Instructions:							
<ul style="list-style-type: none"> * MABIS TF: Group 1 - 6 FFs 0700-1900; Group 2 - 4 FFs 1000-2200; Group 3 - 2 FFs 2200-1000 * Maintain awareness of pH sample results available at operations tent. * Maintain awareness of pH sample results available at operations tent * City fire response will be Menominee FD ENG1 * Automatic aid response from Marinette FD ENG109 * In case of an environmental concern or environmental incident - Call EPA Strike Team Leader Gerald Ball (732) 215-2294 * Utilize 7CALL50 for communication between heavy equipment and fire apparatus. 							
8. Division/Group Communication Summary							
Function	Channel	RX Frequency N/W	RX Tone/NAC	TX Frequency N/W	TX Tone/NAC	Mode	
Command	Event 47	800 MHz / Zone J					
Tactical Div/Group	Event 48	800 MHz / Zone J					
Unassigned	Event 25	800 MHz / Zone H					
Tactical	7CALL50	800 MHz / Zone H					
9. Prepared by (Resource Unit Leader)			Approved by (Planning Section Chief)		Date	Time	
Sue Sobieski, RESL (t)					10/19/2022	1800	

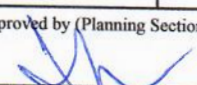
DIVISION/GROUP ASSIGNMENT LIST (ICS 204 WF)

Controlled Unclassified Information//Basic

1. Incident Name			3.			
Resolute Paper Mill Incident			Branch	Division Salvage - Page 1 of 2		
2. Operational Period						
Date/Time From: 10/20/2022 0630		Date/Time To: 10/23/2022 0630				
4. Operations Personnel						
Operations Chief		Division/Group Supervisor				
Branch Director		Air Attack Supervisor				
5. Resources Assigned this Period						
Strike Team/Task Force/ Resource Designator	EMT	LWD	Leader	Number Persons	Drop Off PT./Time	Pick Up PT./Time
THSP			Tom Estock 414-534-1869	1		
THSP			Cynthia Kuber 715-938-5838	1		
Twin City						
Hepaco						
Clean Harbors						
ARCADIS Crew				4		
Williams		10/22		1		
Heavy Equipment TF						
Duane Dump Truck				4		
Bortil Dump Truck				5		
Twin City Dump Truck				8		
Randy St. Louis Dump Truck				1		
Hugo Dump Truck				2		
Best Dump				2		
6. Control Operations/Work Assignments:						
* Remove and transport materials that can be safely handled to approved landfills.						
7. Special Instructions:						
* In case of an environmental concern or environmental incident - Call EPA Strike Team Leader Gerald Ball at (732) 215-2294.						
* Review Paper Mill Incident Transportation Map.						
* Utilize 7CALL50 for communication between heavy equipment and fire apparatus.						
8. Division/Group Communication Summary						
Function	Channel	RX Frequency N/W	RX Tone/NAC	TX Frequency N/W	TX Tone/NAC	Mode
Command	Event 47	800 MHz / Zone J				
Tactical Div/Group	Event 48	800 MHz / Zone J				
Logistics	Event 25	800 MHz / Zone H				
Tactical	7CALL50	800 MHz / Zone F				
9. Prepared by (Resource Unit Leader)			Approved by (Planning Section Chief)		Date	Time
Sue Sobieski					10/19/2022	1800

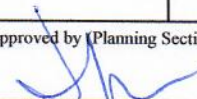
DIVISION/GROUP ASSIGNMENT LIST (ICS 204 WF)

Controlled Unclassified Information//Basic

1. Incident Name				3.			
Resolute Paper Mill Incident				Branch	Division Salvage - Page 2 of 2		
2. Operational Period							
Date/Time From: 10/20/2022 0630		Date/Time To: 10/21/2022 0630					
4. Operations Personnel							
Operations Chief		Lt. Pete Granquist 715-938-4690		Division/Group Supervisor			
Branch Director				Air Attack Supervisor			
5. Resources Assigned this Period							
Strike Team/Task Force/ Resource Designator	EMT	LWD	Leader	Number Persons	Drop Off PT./Time	Pick Up PT./Time	
MJB Dump Truck				3			
MRD Dump Truck				2			
TLB Dump Truck				2			
Barge Dump Truck				2			
Marinette Fuel & Dock Dump Truck				2			
6. Control Operations/Work Assignments:"							
* Remove and transport materials that can be safely handled to approved landfills.							
7. Special Instructions:							
* In case of an environmental concern or environmental incident - Call EPA Strike Team Leader Gerald Ball at (732) 215-2294.							
* Review Paper Mill Incident Transportation Map.							
* Utilize 7CALL50 for communication between heavy equipment and fire apparatus.							
8. Division/Group Communication Summary							
Function	Channel	RX Frequency N/W	RX Tone/NAC	TX Frequency N/W	TX Tone/NAC	Mode	
Command	Event 47	800 MHz / Zone J					
Tactical Div/Group	Event 48	800 MHz / Zone J					
Logistics	Event 25	800 MHz / Zone H					
Tactical	7CALL50	800 MHz / Zone F					
9. Prepared by (Resource Unit Leader)				Approved by (Planning Section Chief)		Date	Time
Sue Sobieski						10/19/2022	1800

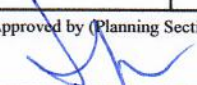
DIVISION/GROUP ASSIGNMENT LIST (ICS 204 WF)

Controlled Unclassified Information//Basic

1. Incident Name				3.			
Resolute Paper Mill Incident				Branch	Division North		
2. Operational Period							
Date/Time From: 10/20/2022 0630		Date/Time To: 10/22/2022 1830					
4. Operations Personnel							
Operations Chief		Lt. Pete Granquist 715-938-4690		Division/Group Supervisor			
Branch Director				Air Attack Supervisor			
5. Resources Assigned this Period							
Strike Team/Task Force/ Resource Designator	EMT	LWD	Leader	Number Persons	Drop Off PT./Time	Pick Up PT./Time	
Unstaffed							
6. Control Operations/Work Assignments: * If operators are needed in this division, coordinate with operations and IC to move apparatus to appropriate location. * Establish safe size-up report before engaging.							
7. Special Instructions: * If suppression tactics need to move to North Division, make sure personnel are aware of standing wall structure still in place. * In case of an environmental concern or incident - Call EPA Strike Team Leader Gerald Ball (732) 215-2294. * Utilize 7CALL50 for communication between heavy equipment and fire apparatus.							
8. Division/Group Communication Summary							
Function	Channel	RX Frequency N/W	RX Tone/NAC	TX Frequency N/W	TX Tone/NAC	Mode	
Command	Event 47	800 MHz / Zone J					
Tactical Div/Group	Event 48	800 MHz / Zone J					
Unassigned	Event 25	800 MHz / Zone J					
Tactical	7CALL50	800 MHz / Zone F					
9. Prepared by (Resource Unit Leader)			Approved by (Planning Section Chief)			Date	Time
Sue Sobieski, RESL (t)						10/19/2022	1800

DIVISION/GROUP ASSIGNMENT LIST (ICS 204 WF)

Controlled Unclassified Information//Basic

1. Incident Name				3.			
Resolute Paper Mill Incident				Branch	Division Night		
2. Operational Period							
Date/Time From: 10/20/2022 0630		Date/Time To: 10/23/2022 0630					
4. Operations Personnel							
Night IC		Lt. Alex Koshorek 906-290-3147		Division/Group Supervisor			
Branch Director					Air Attack Supervisor		
5. Resources Assigned this Period							
Strike Team/Task Force/ Resource Designator		EMT	LWD	Leader	Number Persons	Drop Off PT./Time	Pick Up PT./Time
Menominee FD ENG3						ICP/1830	ICP/0630
Menominee FD T2					1	ICP/1830	ICP/0630
Menominee FD ENG5						ICP/1830	ICP/0630
6. Control Operations/Work Assignments:"							
* Maintain fire watch and request appropriate fire response if needed.							
7. Special Instructions:							
* Maintain awareness of pH sample results available at Operations Tent							
* City fire response will be Menominee FD ENG1							
* Automatic Aid response from Marinette FD ENG 10							
* In case of an environmental incident or concern call EPA Strike Team Leader Gerald Ball at (732) 215-2294.							
8. Division/Group Communication Summary							
Function	Channel	RX Frequency N/W	RX Tone/NAC	TX Frequency N/W	TX Tone/NAC	Mode	
Command	Event 47	800 MHz / Zone J					
Tactical Div/Group	Event 48	800 MHz / Zone J					
Unassigned	Event 25	800 MHz / Zone H					
Tactical	7CALL50	800 MHz / Zone F					
9. Prepared by (Resource Unit Leader)				Approved by (Planning Section Chief)		Date	Time
Sue Sobieski, RESL (t)						10/19/2022	1800

INCIDENT RADIO COMMUNICATIONS PLAN		1. Incident Name Resolute Paper Mill Incident		2. Date/Time Prepared 10/19/2022 1430		3. Operational Period Date/Time 10/20/2022 0630 - 10/23/2022 0630	
4. Basic Radio Channel Utilization							
Radio Type/Cache	Channel	Function	Frequency/Tone	Assignment	Remarks		
800 MHz	Zone J	Command	Event 47	Command, ICP/ICC, IC	IC, OSC, DIVS,		
800 MHz	Zone J	Command	Event 48				
800MHz	Zone F	Tactical	7CALL50	Tactical	Tactical Operations, Equipment		
800MHz	Zone H	UNASSIGNED	Event 25	UNASSIGNED	UNASSIGNED		
5. Prepared by (Communications Unit) Matt Edison / COMM							

MEDICAL PLAN (ICS 206)

1. Incident Name: Resolute Paper Mill Incident	2. Operational Period: Date From: 10/20/22 Time From: 0630	Date To: 10/23/22 Time To: 0630
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3. Medical Aid Stations:			
Name	Location	Contact Number(s)/Frequency	Paramedics on Site?
Menominee Public Safety	On-scene w/ Medical First Responders	Command J47	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
			<input type="checkbox"/> Yes <input type="checkbox"/> No
			<input type="checkbox"/> Yes <input type="checkbox"/> No
			<input type="checkbox"/> Yes <input type="checkbox"/> No
			<input type="checkbox"/> Yes <input type="checkbox"/> No
			<input type="checkbox"/> Yes <input type="checkbox"/> No

4. Transportation (indicate air or ground):			
Ambulance Service	Location	Contact Number(s)/Frequency	Level of Service
Aurora Medical Services	3003 University Dr., Marinette, WI 54143	911	<input checked="" type="checkbox"/> ALS <input type="checkbox"/> BLS
			<input type="checkbox"/> ALS <input type="checkbox"/> BLS
			<input type="checkbox"/> ALS <input type="checkbox"/> BLS
			<input type="checkbox"/> ALS <input type="checkbox"/> BLS

5. Hospitals:							
Hospital Name	Address, Latitude & Longitude if Helipad	Contact Number(s)/Frequency	Travel Time		Trauma Center	Burn Center	Helipad
			Air	Ground			
Aurora Medical Services	3003 University Dr., Marinette, WI 54143	715-735-4200		11 min	<input checked="" type="checkbox"/> Yes Level: <u>3</u>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Acension St. Maries	2301 N Lake Dr. Milwaukee, MI 53211	414-962-2274	1 hr	2.5-3 hrs	<input checked="" type="checkbox"/> Yes Level: <u>1</u>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
					<input type="checkbox"/> Yes Level: _____	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No
					<input type="checkbox"/> Yes Level: _____	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No
					<input type="checkbox"/> Yes Level: _____	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No

6. Special Medical Emergency Procedures:

~Patient care is priority #1. Contact the Incident Commander (IC) on 800 mhz radio using Event Channel J-47.

~Local Emergency Medical Services and/or Emergency Room Physician request air transportation if deemed necessary and will coordinate using local operating procedures.

~Anyone who was injured, needs to report an accident and/or a near-miss event complete form ICS-214 and turn into the IC for documentation. Additional ICS-214 forms can be obtained from the IC.

Check box if aviation assets are utilized for rescue. If assets are used, coordinate with Air Operations.

7. Prepared by (Medical Unit Leader): Name: <u>Rob Shields</u>	Signature: <u>Rob Shields</u>	<small>Digitally signed by Rob Shields Date: 2022.10.19 20:16:00 -0400'</small>
8. Approved by (Safety Officer): Name: <u>Rob Shields</u>	Signature: <u>Rob Shields</u>	<small>Digitally signed by Rob Shields Date: 2022.10.19 20:16:11 -0400'</small>
ICS 206	IAP Page _____	Date/Time: _____

Incident:
Resolute Paper Mill Incident

Date:
10/20/2022 0630 to 10/23/22 0630

SAFETY MESSAGE

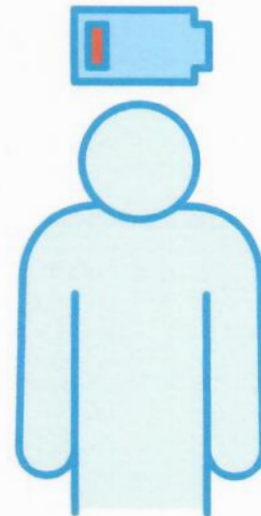
SAFETY IS OUR FIRST PRIORITY

Fatigue

- Be alert for signs of fatigue and take breaks as necessary.
- Monitor ALL resources for level of fatigue.
- Recognize the symptoms of fatigue and act as necessary to provide rest and recovery.

The effects of fatigue can directly hinder our abilities to:

- Perform various tasks
 - Maintain situational awareness and a high degree of alertness
 - React appropriately in a timely manner and fashion
 - Retain a sharp memory and recollection of information
 - Efficiently process information and make sound decisions
 - Maintain a positive and supportive attitude
- Repeated assignments in the same area can lead to complacency making personnel more vulnerable to accidents.



Fight Complacency

- Stay mentally engaged on the task at hand
- Give clear briefings.
- Clearly identify the day's mission and purpose.
- Ask yourself: "Are you doing the job safely, the way you were trained?"
- Look for a "new" or "fresh" approach to repetitive assignments.

Safety Officer

Rob Shields

Handwritten signature of Rob Shields in black ink.

Line Safety

10/19/22

Incident Risk Assessment Worksheet					1. Incident Name/Number Resolute Paper Mill Incident		2. Location Menominee, MI			
Identification of Hazards and Risk Assessment					3. Name and Title of Analyst Rob Shields SOFR, Jay Osterberg OPS(t), Keith Murph OPS		4. Date 10/20/2022 - 10/23/2022			
5. Pre-Control					6. Control or Abatement Action (Engineering, Administrative, PPE, Avoidance, Education, etc)		7. Post-Control			
8. Location	9. Hazard	10. Hazard Probability	11. Severity Code	12. RAC	Actions (double-click in cell then click alt + enter to add a line)	13. Hazard Probability	14. Severity Code	15. RAC	16. Acceptable (Yes/No)	
All	Environmental/Ecology Impacts	Frequently A	Catastrophic I	Critical		Likely B	Catastrophic I	Critical	Yes	
All	Building Access	Frequently A	Catastrophic I	Critical	~ Only structures approved on the UPEA Documentation by the Structural Engineer CAN BE ENTERED WITH MENOMINEE FIRE DEPT. COMMAND APPROVAL	Frequently A	Catastrophic I	Critical	Yes	
All	Driving & Traffic	Frequently A	Critical II	Critical	~ Large amounts of traffic within the incident area ~ Shift starting 10/17/22, up to 40 dump trucks could be hauling debris off site ~ Traffic plan has been established. Continue to monitor for effectiveness	Frequently A	Significant III	Serious	Yes	
All	Structure Protection & HAZMAT	Frequently A	Critical II	Critical	~ Known HAZMAT within the incident. EPA, EGLE, & TYCO on site and monitoring/testing air quality and water run-off from suppression tactics. ~ Firefighters continue to work with heavy equipment pulling debris and extinguishing fire extension ~ Weak structures adjacent and all resources advised not to enter such locations ~ Unknown/unclear materials within the collapse and standing structure. SDS located in Ops Tent ~ Decontamination	Likely B	Critical II	Serious	Yes	
All	Fatigue & Overexertion	Frequently A	Catastrophic I	Critical	~ Menominee FD has limited staff and same responsibilities with the ongoing incident - continues to provide Emergency Response outside of this incident. ~ Rotate crews out of smoky areas ~ Set a reasonable work pace and allow adequate rest breaks while on the project ~ Stagger work crews start time to limit fatigue ~ Follow work / rest guidelines ~ Impacts from weather (Temps, Winds, Rain, Snow) to resources on scene.	Likely B	Critical II	Serious	Yes	

Preparer's Signature

5. Pre-Control					6. Control or Abatement Action (Engineering, Administrative, PPE, Avoidance, Education, etc)	7. Post-Control			
8. Location	9. Hazard	10. Hazard Probability	11. Severity Code	12. RAC	Actions (double-click in cell then click alt + enter to add a line)	13. Hazard Probability	14. Severity Code	15. RAC	16. Acceptable (Yes/No)
All	Monitor Hazardous Water Tank Storage	Likely B	Catastrophic I	Critical	<ul style="list-style-type: none"> ~ All personnel continue to watch the holding tank/ponds ~ Notify TYCO representative if a tank/pond needs to be lowered. TYCO representatives are onsite 24/7 hours ~ EGLE/EPA have approved locations and contractors from TYCO will move water as needed ~ Large Bio-Deisel Fuel Tank on Southwest corner of collapse zone ~ Fuel Tank removed from Northwest corner of Resulte Mill Facility on 10/18/22 	Likely B	Critical II	Serious	Yes
All	Communications	Frequently A	Significant III	Serious	<ul style="list-style-type: none"> ~ Maintain communication with aviation resources, and suppression organization. ~ Ensure all know frequency and protocol for contacting resources ~ Communications Unit has direct contact "Delta Force", facility security ~ Utilize the ICS 205 	Frequently A	Minor IV	Moderate	Yes
All	Heavy Equipment Operations	Frequently A	Significant III	Serious	<ul style="list-style-type: none"> ~ Ensure communications are established with operators ~ Use hand signals if other communications are unavailable ~ Maintain a 50'-100' exclusion area around equipment ~ Use a spotter when backing ~ Multiple large pieces of equipment in a condensed area 	Likely B	Significant III	Moderate	Yes
All	Night Operations	Occasional C	Critical II	Moderate	<ul style="list-style-type: none"> ~ Starting 10/16/22, fire monitoring only to be done from 2300-0630 by fire suppression resources. ~ Salvage operations may continue throughout the night. ~ TYCO continues to monitor pH levels with testing every 2 hours. Scene lighting has been added and each structure fire apparatus has scene lights. 	Occasional C	Critical II	Moderate	Yes
North	Railroad Tracks	Occasional C	Critical II	Moderate	~ Rail Traffic has been limited but monitor egress/ingress of the incident. Tracks cross both entrances/exits to the incident.	Rarely D	Critical II	Minor	Yes
All	Air Operations	Occasional C	Critical II	Moderate	<ul style="list-style-type: none"> ~ Ensure positive communication with all air resources. ~ ICS 220 completed 	Occasional C	Significant III	Minor	Yes

Preparer's Signature

RJM
SOPR
10/19/22

[Signature] OSC2 10/19/2022

AIR OPERATIONS SUMMARY (ICS 220)

1. Incident Name: Resolute Paper Mill Fire		2. Operational Period: Date From: 10/20/2022 Date To: 10/23/2022 Time From: 0630 Time To: 0630			3. Sunrise: 0712 hours	Sunset: 1755 hours
4. Remarks (safety notes, hazards, air operations special equipment, etc.): Contact must be made with Day IC or Night IC before flight takes place to receive clearance to fly UAS mission Menominee PD Pilot: Mitch McRae 616-745-5898 (IR & Intel) Marinette PD Pilot: Ben Matzke 715-701-3123 (IR & Intel) Arcadis Contract Pilot: Val Ihde 715-587-2049 (Intel) EPA Contract Pilot: Keegan Mackin 734-330-3855 (IR & Intel) EPA Operations: Andy Maguire 312-758-8672		5. Ready Alert Aircraft: Medivac: SEE MEDICAL PLAN (ICS 206) New Incident:			6. Temporary Flight Restriction Number: Altitude: No TFR Assigned Center Point: No TFR Assigned	
		8. Frequencies:	AM	FM	9. Fixed-Wing (category/kind/type, make/model, N#, base): Air Tactical Group Supervisor Aircraft:	
		Air/Air Fixed-Wing				
7. Personnel:	Name:	Phone Number:	Air/Air Rotary-Wing – Flight Following			
	Air Operations Branch Director		Air/Ground			
	Air Support Group Supervisor		Command			Other Fixed-Wing Aircraft:
	Air Tactical Group Supervisor		Deck Coordinator			
	Helicopter Coordinator		Take-Off & Landing Coordinator			
	Helibase Manager		Air Guard			
10. Helicopters (use additional sheets as necessary):						
FAA N#	Category/Kind/Type	Make/Model	Base	Available	Start	Remarks
FA3XYAM73P	UAS Menominee PD		at incident	0730	0800	
FA3TPMHRR9	UAS Arcadis Contract		at incident	0730	0800	
FA37NEALM4	UAS EPA Contract		at incident	0730	0800	
FA3PCMFL7T	UAS Marinette PD		at incident	0730	0800	
11. Prepared by: Name: Jay Osterberg/Keith Murphy Position/Title: OSC(t)/OSC Signature: Keith Murphy						
ICS 220, Page 1			Date/Time: 10/19/2022 1440			

Digitally signed by Keith Murphy
Date: 2022.10.19 15:43:00 -0400

1. Unit / Incident Name Menominee Michigan Warehouse Fire	2. Reporting Period (Date / Time) From: 10/19/2022 0800 To: 10/20/2022 1700	INCIDENT STATUS SUMMARY - ICS 209
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3. Activities during Reporting Period

- Facilitate Unified Command with state/local agencies (MI, WI) and PRPs
- A meeting was held to continue planning an initial site assessment
- Ship loads of waste and metal scrap to landfills (see Section 4)
- Perimeter air monitoring at 5 perimeter locations (24 hrs/day)
- Community air monitoring and sampling (12 hrs/day)
- Air monitoring data is informing public safety and public health officials regarding potential public health impact of fire smoke in Menominee, MI & Marinette, WI
- Surface water samples were collected in the Menominee River and Lake Michigan
- Drinking water samples continue to be collected to screen for presence of fire-related contaminants
- Fire suppression water (~ 1.5MG) pool type tank is full. Assembly of 2nd pool is under construction. Approximately 5.5MG of fire suppression water remains contained on site.

4. Operational Metrics

Task	Completed this OP	Total
Air monitoring (11 roaming, 3 fixed locations)	NA	
Air samples collected (8 locations)	3	31
Preliminary air sample results received	0	10
Surface water samples collected	15	totals being confirmed
Surface water sample analyses received	0	59
Firefighting water runoff samples collected	0	5
Firefighting water runoff analyses received	0	3
Fire debris removal	not reported today	457 loads / 8240 tons

5. Activities/Operations Anticipated in next Operational Period

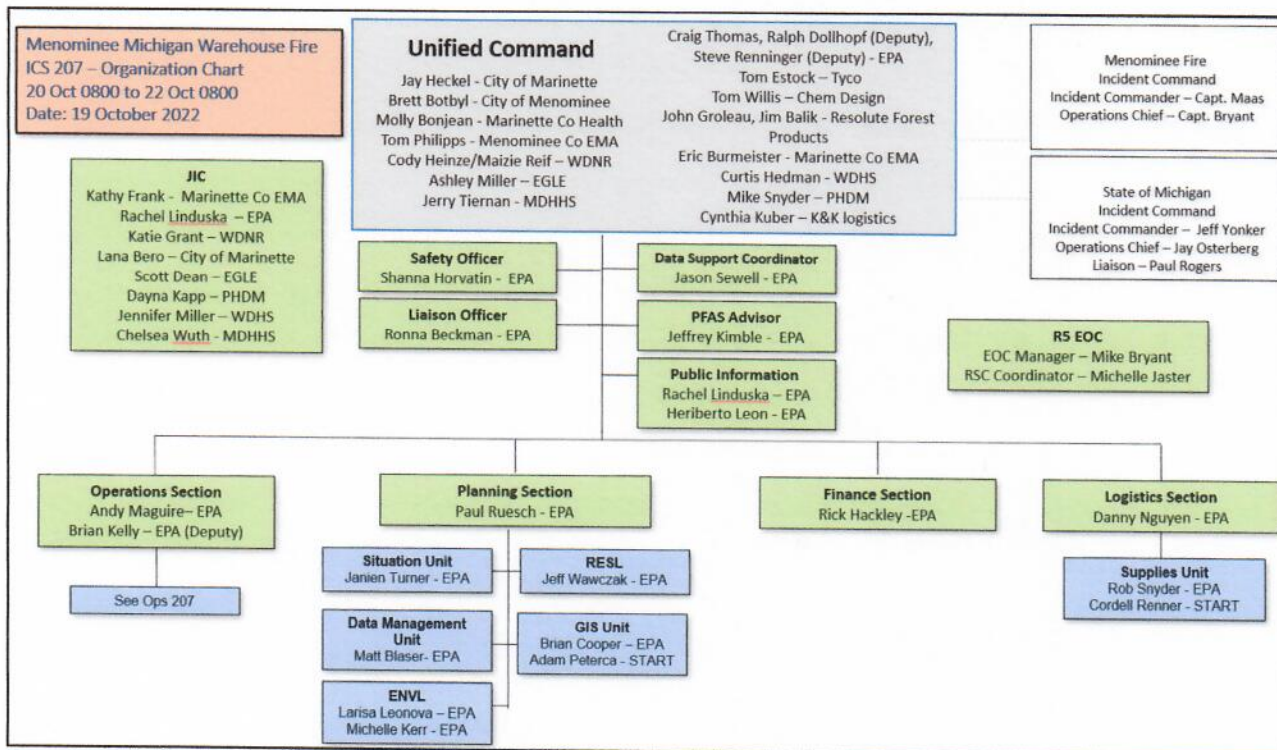
- Continue air monitoring and sampling in the community and at fire site
- Pause sampling of surface water
- Continue data analysis and interpretation with a focus on impact to surface water
- Continue to issue press release, plan for press conference, and FAQ development
- Initiate site assessment following cessation of fire suppression operations
- Continue construction of water treatment plant

6. Personnel Assigned

Organization	Total	Note
U.S. EPA Region 5	25	9 on-site, 16 off-site
U.S. EPA ERT	5	on-site
U.S. EPA START contractor	11	on-site, off-site not counted
Michigan DHHS	4	off-site
Michigan EGLE	18	3 on-site, 15 off-site (est.)
Michigan DNR	3	on-site
Michigan State Police	1	on-site
Wisconsin DNR	20	1 on-site, 19 off-site
Wisconsin DHS	1	off-site
Delta & Menominee County Public Health	2	off-site
Delta & Menominee, Marinette County EMAs	3	off-site
Marinette County HD	1	off-site
City of Marinette	2	on-site
City of Menominee	2	on-site, excluding firefighters

7. Attachments with clarifying information	
<ul style="list-style-type: none"> Organizational chart (Figure 1) Photos (Attachment 1) 	
8. External and Public Affairs Activities	
<ul style="list-style-type: none"> The Governor's State of Emergency declaration remains in effect Continued operation of JIC Continue issuance of press releases Continue FAQ sheet expansion A press conference is planned <u>for October 20 at 1:00pm CT</u> to provide an update on the response 	
9. Command Comments (Priorities, Emphasis, Objectives, etc.)	
<ul style="list-style-type: none"> Ensure that drinking water & water sample results are transmitted to local public safety and health as timely as possible for public messaging and decision making Evaluate air/water monitoring and sampling program scope/frequency/duration Coordinate plans for treatment and disposal of fire suppression water Ensure timely air monitoring data flow to local and state public health and safety officials Continue coordination among EPA, WI & MI drinking water programs to review and evaluate PFAS water sampling data and evaluate implications for drinking water intakes of Menominee and Marinette public drinking water supply systems Continue preparation of recovery phase plans for fire site assessment 	
10. Prepared by: (Name, phone, e-mail) Janien Turner, 773-991-5024, turner.janien@epa.gov	Date/Time Prepared: 10/19/2022 1900

Figure 1. Organizational Chart (ICS 207)



Attachment 1. Site Photos



Photo1. Earthen berms used to contain firefighting run-off prior to pumping to tanks



Photo 2. Excavation of 'hot spot' in debris with firefighting crews applying water to extinguish

Firewater in south containment areas.

Resolute Paper Mill Incident Transportation Map

10/20/2022



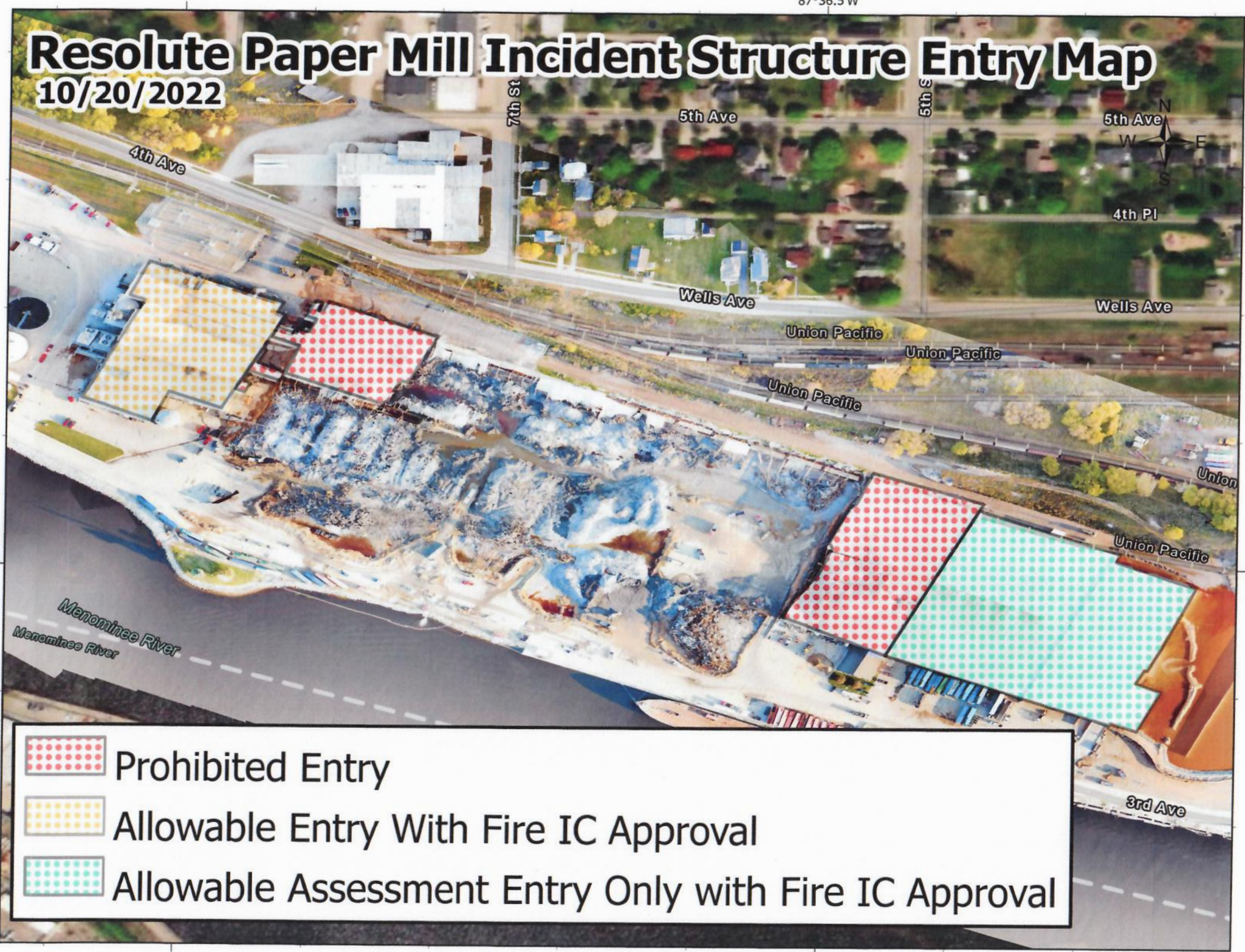
N 45° 5'

N 45° 6'



Resolute Paper Mill Incident Structure Entry Map

10/20/2022



Prohibited Entry



Allowable Entry With Fire IC Approval



Allowable Assessment Entry Only with Fire IC Approval

Resolute Paper Mill Incident IAP Map

10/20/2022



North Div

Wells Ave

Union Pacific

Union Pacific

Union Pacific

Union Pacific

Pump House

M

M

A

B

C

D

E

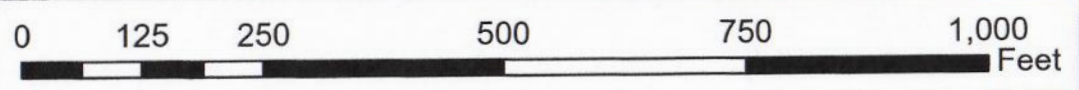
Pump Ramps

Turn Around

South Div

Legend

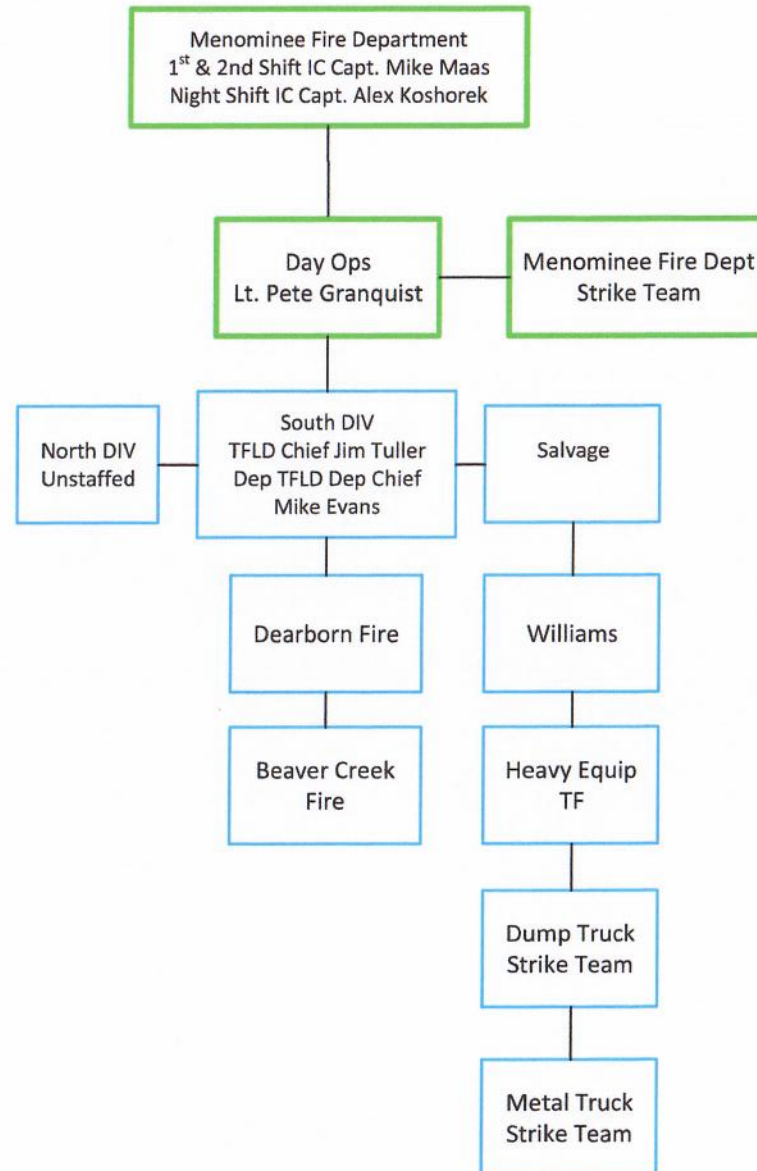
-  Main Berms
- H** Hydrant
- M** Monitor
-  Division Break



Cory Luoto
10/19/2022
1702

27036 5'W

Resolute Paper Mill Incident



1. Incident Name:				2. Operational Period: (Date / Time)		INCIDENT COMMUNICATIONS PLAN	
Resolute Paper Mill Incident				From: 10/19/2022 0630 To: 10/23/2022 0630		ICS 205A EPA	
3. Communication Contact List:							
Last	First	Phone	Email	Organization	IMT	Specific Position	
Bastian	Jennifer	906-792-5544		Menom. Sherriff			
Beckmann	Rona	312-446-1119	beckmann.ronna@epa.gov	EPA	Command Staff	Liason Officer	
Bero	Lana	715-732-5141	lbero@marinette.wi.us	City of Marinette	PIO		
Bonjean	Molly		mbonjean@marinettecountymi.gov	Marinette County			
Botbyl	Brett	906-290-3323	bbotbyl@menomineeci.gov	City of Menominee	906-863-2656		
Boudreaux	Josh	517-927-0860	boudreauxj@michigan.gov	Michigan DNR		Conservation Officer	
Burmester	Eric	715-587-4877	eric.burmester@marinettecountymi.gov	Marinette County EMA			
Coocha	Aaron	517-331-1745	coocha@michigan.gov	Michigan DHHS			
Tallman	Rob	906-767-1118		Country Vision Fuel		Country Vision Fuel	
Dean	Scott	517-242-6175	DeanS4@michigan.gov	EGLE	PIO		
Derusha	Steve	517-898-5055	derushaS1@michigan.gov	MSP		MSP/EMHSD Dist. Coord.	
Dessart	Chris	906-290-0044		MABAS		Asst. Regional Coord.	
Dessart	Josh	906-290-1793		MABAS		Regional Coordinator	
Dollhopf	Ralph	231-301-0559	Dollhopf.Ralph@epa.gov	EPA	Command Staff		
Estock	Tom	414-534-1869	thomas.estock@jci.com	Tyco			
Evans	Mike	810-360-5363	mevans@brightonareafire.com	Brighton FD		MABAS 1	
Frank	Kathy	715-732-7666	kfrank@marinettecountymi.gov	Marinette County	PIO		
Grant	Kate		Katie.Grant@wisconsin.gov	Wisconsin	PIO		
Greensberg	Jill		greenberg@michigan.gov	Michigan	PIO		
Groleau	John	906-290-2517	john.groleau@resolutefp.com	Resolute Forest			
Heckel	Jay		jheckel@marinette.wi.us	Marinette		Fire Chief City of Marinette	
Horvatin	Shanna	312-237-1637	horvatin.shanna@epa.gov				
Heinze	Cody	920-883-9383	codyw.heinze@wisconsin.gov	Wisconsin DNR			
Howard	Warren	715-938-0811		City of Marinette			
Jarrell	Allen	617-312-4717	jarrell.allen@epa.gov	EPA			
K&M	Megan	906-424-0244		K & M Rental Porta			
Kapp	Dwayne	906-202-1356	dkapp@phdm.org	Public Health	PIO	Public Health Delta/Menominee	
Kowalski	Dorothy	906-290-4497	dkowalski@marinette.wi.us	City of Marinette			
Kowski	Mike	715-938-3168	Mkowskij@kkil.net	KKIL			
Kuber	Cynthia	715-938-5838	Ckuber@kkil.net	KKIL			
Linduska	Rachel	312-965-8901	Linduska.Rachel@epa.gov	EPA	Command Staff	Public Informaiton Officer	
Luce	Trev	906-250-9516 /	LuceE@michigan.gov	Michigan DNR		Conservation Officer	
Maguire	Andy	312-758-8672	maguire.andrew@epa.gov	EPA	Operations	OPS Section Chief	
Maas	Mike	715-923-6893		Menominee FD Capt.	IC	IC	
McManus	Andy	813-298-2840	andrew.mcmanus@arcadis.com	Tyco			
McNeil	Jim	906-420-8305	info@deltaforcepci.com	Delta Force Security			
Menom.	Repar	800-732-1574		Generator Repair			
Miller	Ashley	906-235-7435	Millera65@michigan.gov	EGLE		Incident Management Specialist	
Miller	Jennifer		jennifere.miller@dhs.wisconsin.gov	Wisconsin DHS	PIO		
Morrison	David	651-706-4116	morrison.david@epa.gov	EPA	Planning		
MRD	Andy	262-224-7118		MRD		Dump Truck	
Nelson	Denice	651-280-7259	denice.karen.nelson@jci.com	Tyco			
Parent	Jay	906-236-9611	parentj@michigan.gov	Michigan DNR		District Supervisor (Water	
Patterson	Shaun	248-495-4156					
Petersen	Mark	906-290-2281	mark.petersen@menomineefire.org	Menominee FD Chief			
Phillips	Tom	651-280-7259	tphilips@menomineecountymi.gov	Menominee County			
Quiggle	Lisa	517-582-5868	quigglel@michigan.gov	Michigan DHHS			
Reif	Maizie	920-360-4291	maizie.reif@wisconsin.gov	Wisconsin DNR			
Ruesch	Paul	312-919-4382	ruesch.paul@epa.com	EPA	Planning	On Scene Coordinator	
Schlehuber	Scott	231-758-6699		MSP SGT	FORT Contact		
Smiley	Matthew	715-938-7108		Resolute Forest			
Snyder	Mike	906-241-4685	msnyder@phdm.org	Public Health	Unified Command	Public Health Delta/Menominee	
Thomas	Craig	312-802-9637	thomas.craig@epa.gov	EPA	Command Staff	Incident Commander	
Tiernan	Jerry	517-388-7471	tiernang@michigan.gov	Michigan DHHS	Unified Command		
Troxell	Ruby	906-280-6458		Delta Force Security		On Scene Guard	
Tuller	Jim	231-922-4930	jtuller@tcfire.org	TC Fire Dept.		MABAS 1	
Villicana	Matt	312-485-9176	villicana.matthew@epa.gov	EPA	Operations	Branch Director	
Wahl	Scott	715-587-6403		Tyco			
Wawczak	Jeffrey	202-503-7080	wawczak@jeffrey@epa.gov	EPA	Planning	Resource Unit Leader	
Willis	Tom	906-280-8929	twillis@chemdesign.com	ChemDesign			
Wuth	Chelsea	517-245-3274	WuthC@michigan.gov	Michigan DHHS	PIO		
Zaccagnini	Andrew	517-512-4404		SEOC / MSP		Logistics Section Chief	
Zipperer	Tyler	920-246-7071		Fabick Rents GB		Generator Contact	
Zizelman	Paul	715-938-7818	pzizelman@chemdesign.com	ChemDesign			
MI DNR							
Burnham	Jen	906-420-1645	burnhamj@michigan.gov	MI DNR	Planning	Plans Section Chief	
Church	Terri	517-256-2963	churcht@michigan.gov	MI DNR	Finance	Finance Section Chief	
Edison	Matt	906-291-0095	edisonm@michigan.gov	MI DNR	Communications	Communications Unit Leader	
Gallagher	Tim	989-745-4465	gallaghtert@michigan.gov	MI DNR	Logistics	Logistics Section Chief	
Luoto	Corv	906-287-5085	luotoc@michigan.gov	MI DNR	Sit Unit Leader (T)	Situation Unit Leader (T)	
Mensch	Amy	906-395-7257	MenschA@michigan.gov	MI DNR	Logistics	Logistics Section Chief	
Mensch	Brian	906-250-8818	menschb@michigan.gov	MI DNR	IC	Incident Commander	
Murphy	Kieth	906-250-1382	MurphyK1@michigan.gov	MI DNR	Operations	Operations Section Chief	
Osterberg	Jav	906-235-2354	osterbergj@michigan.gov	MI DNR	Operations	Operations Section Chief (T)	
Rogers	Paul	616-260-8406	rogersp5@michigan.gov	MI DNR	Liason	Liason Officer	
Shields	Robert	906-630-5092	ShieldsR1@michigan.gov	MI DNR	Safety	Safety Officer	
Sobieski	Sue	231-342-0318	sobieskis@michigan.gov	MI DNR	Resources	Resource Unit Leader	
Stearns	Nate	231-445-0180	stearnsn@michigan.gov	MI DNR	IC	Incident Commander	
4. Prepared by:						(Date / Time)	
Name/Position: M. Edison COMMML MI DNR IMT						10/19/2022 1800	

1. Incident Name:	2. Operational Period: (Date / Time)	INCIDENT COMMUNICATIONS PLAN
Menominee Michigan Warehouse Fire	From: 10/20/2022 0800 To: 10/22/2022 0800	ICS 205A EPA

3. Communication Contact List:

Last Name	First Name	Phone	Email	Organization	IMT	Specific Position
Balik	Jim	864-380-0372	jim.balik@resoluteep.com	Resolute Forest Products	Environmental Manager	
Bero	Lana	715-7325141	lbero@marinette.wi.us	City of Marinette	PIO/JIC	
Bonjean	Molly	920-619-8667	mbonjean@marinettecountywi.gov	Marinette County Health	Unified Command	
Botbyl	Brett	906-290-3323	bbotbyl@menomineeci.gov	City of Menominee	Unified Command	
Boudreaux	Josh	517-927-0860	boudreauxj@michigan.gov	Michigan DNR		Conservation Officer
Burmeister	Eric	715-587-4977	eric.burmeister@marinettecountywi.gov	Marinette County EMA	Unified Command	
Burnham	Jennifer	906-286-0043	burnhamj@michigan.gov	Michigan DNR	PSC	
Chronert	Roxanne	920-362-3981	roxanne.chronert@wisconsin.gov	Wisconsin DNR	Unified Command	
Church	Tina	N/A	Churcht@michigan.gov	Michigan DNR	RESL	
Cooch	Aaron	517-331-1745	coocha@michigan.gov	Michigan DHHS	Unified Command	
Dean	Scott	517-242-6175	DeanS4@michigan.gov	EGLE	PIO/JIC	
Estock	Tom	414-539-1864	thomas.estock@jcl.com	Tyco	Unified Command	
Flickinger	Brian	231-218-8594	flickingerb@michigan.gov	EGLE	Unified Command	Incident Management Specialist
Frank	Kathy	715-732-7666	kfrank@marinettecounty.com	Marinette County	PIO	
Genisot	Steve	715-732-5139	sgenisot@marinette.wi.us	City of Marinette	Unified Command	Mayor
Granquist	Peter	715-938-4690		Menominee Fire Dept	IC	
Grant	Kate	N/A	Katie.Grant@wisconsin.gov	Wisconsin	PIO	
Greensberg	Jill	N/A	greenberg@michigan.gov	Michigan	PIO	
Groleau	John	906-290-2517	john.groleau@resoluteep.com	Resolute Forest Products	Unified Command	
Heckel	Jay	715-732-5179	jheckel@marinette.wi.us	Marinette	Unified Command	Fire Chief City of Marinette
Hedman	Curtis	608-266-6677	curtis.hedman@dhs.wisconsin.gov	Wisconsin DHS	Unified Command	
Heinze	Cody	920-883-9383	codyw.heinze@wisconsin.gov	Wisconsin DNR		
Howard	Warren	715-938-0811	N/A	City of Marinette		
Kapp	Dwayne	906-202-1356	dkapp@phdm.org	Public Health	PIO	Public Health Delta/Menominee
King	Hunter	N/A		EGLE	Operations	
Kowalski	Dorothy	906-290-4497	dkowalski@marinette.wi.us	City of Marinette		
Kowalski	Mike	715-938-5838	Mkowalski@kkil.net	KKIL		
Kuber	Cynthia	715-938-0811	Ckuber@kidl.net	KKIL		
Luce	Trey	906-250-9516 / 906-228-4849	LuceE@michigan.gov	Michigan DNR		Conservation Officer
Maas	Mike	715-923-6893		Menominee Fire Dept	IC	
Mensch	Brian	906-250-8818	menschb@michigan.gov	Michigan DNR	IC	
Miller	Ashley	906-235-7435	MillerA5@michigan.gov	EGLE	Unified Command	Incident Management Specialist
Miller	Jennifer	N/A	jennifer.c.miller@dhs.wisconsin.gov	Wisconsin DHS	PIO	
Nelson	Denice	651-280-7259	denice.karen.nelson@jcl.com	Tyco	Unified Command	
Parent	Jay	906-236-9611	parentj@michigan.gov	Michigan EGLE		District Supervisor (Water Resource Div)
Potter	Michael	317-292-0683	Michael.Potter@arcadis.com	Arcadis		
Phillips	Tom		tphillips@menomineecountywi.gov	Menominee County EMA	Unified Command	
Quiggle	Lisa	517-582-5868	quigglel@michigan.gov	Michigan DHHS		
Reif	Maizie	920-360-4291	maizie.reif@wisconsin.gov	WDNR	Unified Command	
Snyder	Mike	906-241-4685	msnyder@phdm.org	Public Health	Unified Command	Public Health Delta/Menominee
Sobieski	Sue	231-775-9727	SobieskiS@michigan.gov	Michigan DNR	FSC	
Tiernan	Jerry	517-388-7471	TIERNANG@michigan.gov	Michigan DHHS	Unified Command	
Willis	Tom	906-280-8929	twillis@chemdesign.com	ChemDesign	Unified Command	
Wuth	Chelsea	517-245-3274	WuthC@michigan.gov	Michigan DHHS	PIO/JIC	
Yonker	Jeffery	517-719-9767	yonkerj@michigan.gov	Michigan State Police	Incident Command	
Zizelman	Paul	715-938-7818	pzizelman@chemdesign.com	ChemDesign		
Last Name	First Name	Phone	Email	Organization	IMT	Specific Position
Bauer	Candice	312-405-3747	bauer.candice@epa.gov	EPA	Water Team	EPA Water Team Chief
Ball	Gerald	732-315-2294	ballgerald@epa.gov	EPA ERT	OPS	
Beckmann	Ronna	312-446-1119	beckmann.ronna@epa.gov	EPA	Command Staff	Liason Officer
Bryant	Michael	312-886-5266	bryant.michael@epa.gov	EPA	EOC	EOC Manager
Dollhopf	Ralph	231-301-0559	Dollhopf.Ralph@epa.gov	EPA	Command Staff	Dept. Incident Commander
Gulch	John	734-740-9017	gulch.jon@epa.gov	EPA	Logistics	Logistics Section Chief
Hassan	Jacob	312-886-6864	hassan.jacob@epa.gov	EPA	Planning	Planning Section Chief
Hendrickson	Colin	312-886-7181	hendrickson.colin@epa.gov	EPA	Operations	Branch Director
Horvatin	Shanna	312-237-1637	horvatin.shanna@epa.gov	EPA	Safety	Safety Officer
Jarrell	Allen	617-312-4717	jarrell.allen@epa.gov	EPA	Operations	Dept. Operations Section Chief
Kelly	Brian	734-740-9019	kelly.brian@epa.gov	EPA	Operations	
Kimble	Jeffrey	734-740-9013	kimble.jeffrey@epa.gov	EPA	Command Staff	PFAS Coordinator
Leon	Heriberto	312-639-1185	leon.heriberto@epag.gov	EPA	JIC	PIO
Linduska	Rachel	312-965-8901	Linduska.Rachel@epa.gov	EPA	Command Staff	Public Information Officer
Maguire	Andy	312-758-8672	maguire.andrew@epa.gov	EPA	Operations	OPS Section Chief
Mendez	Thomas	312-415-1999	mendez.thomas@epa.gov	EPA	Water Team	Dept. EPA Water Team Chief
Morrison	David	651-706-4116	morrison.david@epa.gov	EPA	Operations	Operations Section Chief
Renninger	Steven	513-260-7849	renninger.steven@epa.gov	EPA	Unified Command	
Ruesch	Paul	312-919-4382	ruesch.paul@epa.gov	EPA	Planning	Planning Section Chief
Schwer	Don	312-353-8752	schwer.don@epa.gov	EPA	Planning	Document Unit Leader
Sewell	Jason	317-517-6987	sewell.jason@epa.gov	EPA	Environmental	Environmental Unit Lead
Thomas	Craig	312-802-9637	thomas.craig@epa.gov	EPA	Command Staff	Incident Commander
Villicana	Matt	312-485-9176	villicana.matthew@epa.gov	EPA	Operations	Branch Director

4. Prepared by:	(Date / Time)
Name/Position: J. Wawczak	10/19/2022 1800

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Meals for Firefighters

Shift Times:

6:30 AM - 3:00 PM 3:00 PM - 11:00 PM

Thursday, October 20th

Breakfast - 8:00 AM	Lunch - 1:00 PM	Dinner - 7:00 PM
Donuts Jack's Fresh Market	Colonel K's Pasties <i>Sponsored by Dunn Paper</i>	Burgers Jozwiak's
Pickup Needed	Delivered to Site	Delivered to Site

Friday, October 21st

Breakfast - 8:00 AM	Lunch - 1:00 PM	Dinner - 7:00 PM
Breakfast Sandwiches McDonald's	Mashed Potato Bowls KFC	Spaghetti Bakes & Salad Elks #131
Pickup by Jen	Pickup by Jen	Delivered to Site

Saturday, October 22

Breakfast - 7:00 AM	Lunch - 1:00 PM	Dinner - 7:00 PM
Krissy's Choice The Farmhouse Restaurant		
Pickup by Jen		

