INCIDENT ACTION PLAN Whitmore Fire

August 7-8, 2021 0600-0600 Operational Period

MORNING BRIEFING @ 0600

Morning briefing will be a ZOOM call, use the information below to connect:

Phone: 1-669-254-5252 Meeting ID: 160 329 1397

Passcode: 252064



SCAN QR code to JOIN VIA ZOOM



Download IAP's



Scan the QR Code to fill out the check in form or type the following into your internet browser: https://forms.office. com/g/agvAKcC86U



Download MAPS

Whitmore - WA-COA-200106 221-KTO / N7SD [P] 1522





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INCIDENT OBJECTIVES (ICS 202)

1. Incident Name:	2. Operational Period	: DAY / NIGHT		
WHITMORE	Date/Time From:		Date/Time To:	
	08/07/2021 0600	SAT	08/08/2021 0600	SUN
3. Objective(s):				
Implement risk management practices for the sa	afety of firefighters, of	other responders and	d the public as the first p	oriority.
Minimize impacts to private property, critical infrand range land.	astructure, timber, c	cultural and natural re	esources including wate	er, fish, wildlife,
Maintain and strengthen community relationship	s and provide timely	y fire information to t	he public and cooperate	ors.
Establish and maintain all current COVID-19 mit	igation protocols ac	cording to CDC and	agency guidelines.	
4. Operational Period Command Emphasis:				
Implement direct suppression tactics where safe	e to do so to minimiz	ze fire size, protect ti	mber values and private	e property.
General Situational Awareness:				
Monitor the weather conditions and base all act	ons on current and	expected fire behav	ior.	
		•		
5. Site Safety Plan Required? Yes No X				
Approved Site Safety Plan(s) Located				
	ed below are included in	this Incident Action Plan):	
		r Attachments:		
	Ħ			
	ī			
ICS 205A Weather Forecast/Tides/0	Currents \Box			
X ICS 206	_			
7. Prepared by: HOWARD JOHNSON Positio	n/Title: PSC2	s	ignature: Howard Jor	hnson
8. Approved by Incident Commander: Name:	BOBBY SHINDELAR	s	ignature: Bobby Si	
ICS 202 IAP F			ate/Time: 08/06/2021 2000	
IAP P	ay c	L	ate/ 00/00/202 2000	•

ORGANIZATION ASSIGNMENT LIST (ICS 203)

1. Incident Name:			2. Operational	l Period: D	AY / NIGHT						
WHITMORE			Date/Tim 08/07/202		SAT		Date/Time To 08/08/2021 060	00 SUN			
3. Incident Comm	nander	(s) and Command Staff			COMMUNICATIONS	MISS	SY PARKER	?			
	IC/UC	BOBBY SHINDELA	۱R		MEDICAL LINIT	FΔM	ONN RYAN	I; DIANA BRAUN			
DE	PUTY				WEDIONE ON		LEE VENNING (T)				
SAFETY OFF	FICER	TROY CORN JACK CATES; DON	N WALLER (T)	FOOD UNIT	ALE)	XANDER LI	LĹA			
INFORMA	ATION	MARY BEAN	·								
		ROLAND EMETAZ									
		SCOTT CRAWFOR	RD								
HUMAN RESOI SPECI	URCE ALIST	SUSIE MANEZES			7. Operations Section:						
		LIV STECKER			OPS SECTION CHIEF	МАТ	T CASTLE				
					0.0000000000000000000000000000000000000		T RANTA (T)			
					PLANNING OPS			,			
				JEFF	BOUSCH	OR .					
		Representative(s):									
Agency/Organiza	tion	Name		_							
COLVILLE AG	ENCY	PHIL WAPATO									
	DNR	PAT RYAN			DIVISION/GROUP	A/K		JEROMY WILSON JAMES DICKINSON (T)			
					DIVISION/GROUP	W/Z		NIKIA HERNANDEZ			
5. Planning Section	ng Section:				DIVISION/GROUP	M/P		MIKE JACKSON SAM STEINSHOUER (T)			
(CHIEF	HOWARD JOHNS			DIVISION/GROUP	NIGH	Т	JEFF PRICHER			
		JILL JOHNSON (T)			7b. Air Operations Bran						
RESOURCES					AIR OPS BRANCH DIRECTOR	PAU	L BALFOUF	?			
DOCUMENTA		DAVE WISCHER			AIR ATTACK						
	UNIT				SUPERVISOR						
		MIKE HESTON (VI	RTUAL)		AIR SUPPORT SUPERVISOR AIR TANKER	TIM	LYDA				
FIRE BEHA ANA	AVIOR	DON STRAND			COORDINATOR						
GIS SPECI	ALIST	SHAWN BUSHNEL	L								
		MIKE TONKEL (T)									
TECHNO SUPPORT SPECI	LOGY ALIST	GEORGE JENKINS	3								
INCI	DENT	BOB TOBIN			8. Finance/Administration						
METEOROLO)GIST				CHIEF		RI FULLER				
					TIME UNIT		ISTINA GO OL LONG	EDEL(I)			
					COMPENSATION UNIT	OAIN	OL LONG				
6. Logistics Secti	on:					ΚΔΤΙ	HLEEN HIG	H			
		DAN SOPTICH			0001 01411	10/11	TILL LIVING	11			
		KEVIN HAUGHTOI	V								
		JOHN KAUPA	-								
		KAREN ZIRKLE									
GROUND SUPPORT DAVE HARSH											
	UNIT										
9. Prepared By: Name: JILL JOHNSON Position/Title:				PSC2 (T)		Signature:	Jill Johnson				
ICS 203	IAP Pa	age		Date/Time:	08/06/2021 2000						

Fire Weather Forecast

FORECAST NO: 3 INCIDENT: Whitmore Fire

PREDICTION FOR: Saturday-Saturday night UNIT: Colville Reservation

Shift Date: August 7-8, 2021 0600-0600 **SIGNED:** Bob Tobin

TIME AND DATE
FORECAST ISSUED: 8/6/2021 at 2000

Incident Meteorologist (IMET)

<u>Weather Discussion:</u> An upper level low pressure system will drag a cold front through the region Saturday night and Sunday. Temperatures will cool off and relative humidity will increase both Saturday and Sunday. There will be a very low chance of showers and thunderstorms Saturday, but enough to mention. The chances for showers and thunderstorms will increase on Sunday. Precipitation amounts will be light. High pressure begins to build into the region on Monday. This will bring a warming and drying trend to the region through the week

WEATHER FORECAST:

Today:

SKY/WEATHER: Partly cloudy...becoming mostly cloudy. A slight chance of showers in the afternoon. A slight chance of thunderstorms after 1800.

High Temperature...70-75 above 2500 feet and 78-84 below 2500 feet.

24hr Change...Down 3-5 degrees.

Min RH......36-42% above 2500 feet and 30-36% below 2500 feet.

24hr Change...Up 5-10%

20-FOOT WINDS: Southwest 12-15 mph with gusts to 25 mph. Winds gusty and erratic near thunderstorms.

CWR (>=0.10").... 10% LAL....2 Haines Index...2 (Very Low) Mixing Height...6800 ft AGL

Toniaht:

Weather: Cloudy. A slight chance of showers and thunderstorms through the night.

Low Temperature...50-60. Max RH......50-60%

20-FOOT WINDS: West-Northwest 10-12 mph with gust to 20 mph after 2000 mph.

CWR (>=0.10")....20% LAL...2.

Sunday:

SKY/WEATHER: Mostly cloudy. A chance of showers and thunderstorms.

High Temperature...65-70 above 2500 feet and 73-78 below 2500 feet.

Min RH.....35-40%

20-FOOT WINDS: Northwest-north winds 12-16 mph with gusts to 27 mph. Winds gusty and erratic near

thunderstorms

CWR (>=0.10")....50% LAL....2 Haines Index...2 (Very Low) Mixing Height...8500 ft AGL

Extended Outlook

Monday...Partly cloudy. Low: 58-62...High: 75-85. Min RH: 22-26% Winds: Northwest Southwest 7-10 mph. **Tuesday...** Mostly sunny. Low: 60-65...High: 78-88. Min RH: 20-25% Winds: Northwest 8-10 mph with gusts to 20 mph.

FIRE BEHAVIOR FORECAST									
FORECAST NUMBER: 3	TYPE OF FIRE: Wildland								
FIRE NAME: Whitmore	OPERATIONAL PERIOD: Aug 7-8 2021, Day-Night-Shift								
DATE ISSUED: Aug 6, 2021	TIME ISSUED: 1600								
UNIT: WA-COA	Don Strand FBAN								

INPUTS

WEATHER SUMMARY: Increasing clouds. Max temp 84, Min RH 30%. Winds- southwest 12-15 mph with gusts to 25 mph. Winds gusty and erratic near thunderstorms. LAL... 2

OUTPUTS

FIRE BEHAVIOR

GENERAL:

- Fuels consist of grass and sage brush; scattered to heavy of timber overstory over a mix of grass, regeneration and timber litter.
- Live and dead fuel moistures very low and available to readily burn which contributes to a high resistance to control.
- Expect continued fire spread in unlined areas on both fires. Fire behavior should moderate to high, but in areas exposed to afternoon wind gusts, expect more active fire behavior with torching and spotting in spite of cooler weather. Potential exists for crown runs where there's alignment of wind and slope. Head fire rates of spread in the grass and brush fuels will approach 50 chains/hour (about 50 feet/minute) with about 7-8 feet flame lengths. With the wind gusts, expect greater rates of spread and flame lengths.
- Spotting distance will approach about 1000 ft although with periodic wind gusts to 25 mph, watch for spots up to 0.4 miles.
- Probability of Ignition will approach 70% unshaded in the afternoon and decreasing as temps decrease and humidity increases.

SPECIFIC:

DIV A/K: Expect fire to back and flank in the heavy timber with upslope runs with periods of crowning. Pay attentions to any dust devils developing in the black and moving across fire lines carrying embers in to unburned areas. In areas of fire scar regen, fire spread will be mostly continuous. Watch out torching with spotting.

DIV M/P: Unburned areas along the riparian bottom adjacent to Coyote Creek Road will likely flare up and be a potential source for spotting across the road into light flashy fuels. Watch for roll outs on steeper slopes establishing fire on the lower slopes contributing short upslope runs along the Columbia River Road.

DIV W/Z: Pay attention to fire spread across the lower slopes above the Columbia River Road and the potential for intense fire creating embers that could cause spots across the main road.

Initial Attack: In the event we respond to a new start, remember light flashy fuels respond quickly to changes in wind speed, slope and/or directions.

NIGHT: Chance of gusty and erratic winds near any thunderstorms. Expect fire remain active in the thermal belt.

AIR OPERATIONS: Watch for turbulence in the complex terrain. Smoke haze may impact visibility.

SAFETY

- Chance of gusty and erratic winds near any thunderstorms.
- Pay attention to dust devils developing in the black moving into the unburned potentially causing spots.
- Pay attention to the very dry light and flashy fuels, Fire intensity can exponentially increase and quickly change directions with increases of wind and or slope.
- Burnout watch for wind directions and speed. Pay attention to smoke drift across fire lines potentially causing spots.
- Smoke haze or cloud over the fire may modify how active fire behavior may become. In the event there is a thicker layer of smoke, and it clears, watch for significant increase in fire activity.

Safety Message

7-8 August 2021

INCIDENT: Whitmore OPERATIONAL PERIOD: 0600-0600

TOPICS:



WORKING AROUND HEAVY EQUIPMENT

Post lookouts around equipment work areas. Establish communications with equipment boss and operator. Do not work down slope from equipment.

RISK MANAGEMENT PROCESS Feedback and record the hazard identification, assessment and risk mitigation Take action and continue the operation Yes Is the risk be mitigated? No

KEEP UP ON PROPER HYDRATION BEFORE, DURING, AND AFTER SHIFT

Deliberate Risk Assessment-Hazard Summary 7-8 August 2021

Hazard	Mitigation	Post Risk
Unburned	Ensure management action points are implemented and	Moderate
Fuels/Firing Ops	followed. Weather updates as needed during burning	
5 .	operations. Locate indirect firelines to minimize the amount of	
	unburned fuels. Ensure communications between all firing	
	operations. Establish road security at all firing sites. Follow	
	approved firing plan for unburned fuels.	
Steep Terrain/Gravity	Do not work crews above or below each other. Post lookouts	Moderate
Stoop Fortunity Starting	for rolling material. Watch footing in loose soil, rock and	moderate
	around vegetation. Do not work below heavy equipment.	
	Scout and identify travel routes.	
Communication	Evaluate for dead zones prior to engagement. Utilize human	Moderate
Communication	repeaters as needed. Ensure accountability of resources in	Moderate
Aircraft	problem areas. Be prepared if local traffic maximizes air time. Utilize Air Attack. Ensure all resources are a safe distance	Lliah
Aircraft		<u>High</u>
	from all bucket and retardant drops. Utilize air to ground	
Dhysical Essters	primary radio channel.	Madazata
Physical Factors	Maintain hydration schedule. Closely monitor work rate and	Moderate
	implement rest periods. Maintain nutrition. Ensure adequate	
	work/rest.	
Environmental Factors	Assess for known allergies and report to medical personnel. Obtain	Moderate
Livilorimental ractors	Bee/wasp spray and yellow jacket traps. Maintain an awareness of	Woderate
	livestock and rattlesnakes.	
Fire Behavior	Be aware of burn windows and weather impacts and min/max RH for	Moderate
	flashy fuels/local conditions. Report changes to FBAN and IMET.	
Snags	Use avoidance to limit exposure time. Snag ahead to avoid exposure. Use	<u>High</u>
	qualified fallers, blasting, or alternate methods if needed. Conduct ongoing risk analysis of all work areas. Follow Hazard Tree Safety	
	Guidelines (IRPG page 22).	
Viral Transmission	Maintain isolated ICP (remote briefings, etd), maintain social distancing,	Low
Mitigations, Communicable	and wear face coverings in accordance with CDC recommendations.	
Disease	Report and isolate if not feeling well.	
Extraction Time	Identify medivac sites and helispots. Initiate ground transport to accident	<u>High</u>
	site. Review IWI protocol to ensure familiarity.	
Transportation	Signing of all incident roads that provide access to divisions. Practice	<u>High</u>
	defensive driving. In local communities obey the posted speed limits. Use reader boards to control entry as needed. Identify and evaluate	
	contingency and alternate escape and travel routes.	
	sommingority and anomate occups and navorroutes.	
Heavy Equipment	Post lookouts around equipment work areas. Establish communications	<u>High</u>
	with equipment boss and operator. Do not work down slope from	
Transmission/Daves-Lines	equipment.	
Transmission/Power Lines	Maintain one span radius from any downed line or compromised pole, be aware of smoke conductivity, report any downed lines or burning poles.	<u>High</u>
Public Interaction	Place new road closures as necessary and maintain current closures.	Low
	Maintain awareness of evacuation areas and provide accurate information	
	dissemination.	
Initial Attack	Ensure identified IA resources are briefed of expectations and ensure	Moderate
	communication plan is provided. Ensure resources are briefed on IA	
	command structure. Provide identified crews with area maps.	

Division/Group Assignment List (ICS 204 WF)

1. Incident Name:			Controlled	Unclassi	fied Info	mation	//Basic				
							- l- ·		Division/Ones		
WHITMORE						Brand	cn:		Division/Grou	р	
2. Operational Period:	DAY/	NIGHT									
Date/Time From:			Date/Time To					A/K			
08/07/2021 0600 SA	.T	(08/08/2021 060	00	SUN						
4.	_1			Operations							
OPERATIONS CHIE			; KURT RANT <i>A</i> JEFF BOUSCH	. ,	DIVISIO	ON/GROU	JP SUPER		JEROMY WILSON JAMES DICKINSO		-)
SAFETY OFFICE					All	R OPERA		ANCH	PAUL BALFOUR		,
	DON W	ALLER	(T)				DIRE	CTOR			
5.			Reso	urces Assi	ned this	Period					
Strike Team / Task F Resource Designa			LWD		Leader		Number Persons	Droi	o Off PT./Time		Pick Up PT./Time
O-1.61 SOF2			08/20	JOSH NO			1	ICP/06			/1800
O-11 TFLD			08/09	DAVE HY	LTON		1	ICP/06	00	ICP/	/1800
				1							
C-7 HC1 LA GRANDE IHC			08/20	JOSH DIA	CETIS		20	ICP/06	00	ICP/	/1800
C-32 HC2 COLVILLE 1 ** (R&R - BACK 8/9)				PHILLIP N		II INI	20	ICP/06			
C-32 FIG2 COLVILLE I (RAR - BACK 6/9)			08/22	111111111111111111111111111111111111111	MOLAGO!		20	101 700		ICP/1800	
F 7 FNC6 ODECON WOODS II	VC.		08/19	BEN COC	NZ		3	ICP/06	00	ICD	1800
E-7 ENG6 OREGON WOODS, INC.											
E-135 ENG3 WILDFIRE SUPPOR			08/07	JOEY DE			3	ICP/06			/1800
E-161 ENG4 AAA THUNDERBO			08/07	MONTIE I			3	ICP/06			/1800
E-228 ENG4 WOODPECKER 5	**		08/11	JOSEPH	BOIANOF	F	3	ICP/06	00	ICP/	/1800
E-17 WTS2 FYR FLY LTD #68			08/19	LINN LAN	IB			ICP/06			1800
E-18 WTS2 PORTABLE ROCK			08/19	JIMMY PO	OWELL	1 1		ICP/0600		ICP/1800	
E-54 WTT2 BOULDER CREEK *	*		08/11	JOE SCH	OENMAK	ERS 1 ICF		ICP/0600		ICP/1800	
E-194 WTT2 OWENS **			08/12	FRANKLII	N OWENS	1	1	ICP/06	00	ICP/1800	
E-196 WTT2 SUNDANCE 204 **			08/12	RODNEY	FAY		1	ICP/06	00	ICP/1800	
E-80 DOZ2 IRON TRIANGLE **			08/08	RICK SAL	JL		2	ICP/06	00	ICP/	1800
				1							
O-62 EMPF MEDIC 1			08/20	JOHN LIP	SKER		1	ICP/06	00	ICP/	1800
				 							
8.			Division	n/Group Co	mmunica	ion Sum	mary				
Function	Channe	el	RX Frequency	y N/W	RX Tone	e/NAC	TX Freque	ncy N/W	/ TX Tone/NA	С	Mode
TACTICAL	TACTICAL 1 1)	146	146.2 168.0500		500 146.2			А
COMMAND	9		169.7250	250 88.5			88.5 164.2500		500 100.0		Α
				171.8625			171.8				A
9. Prepared By (Resource Unit	Leader)				Section Chief)			Date		Time	
JILL JOHNSON	WARD JOHI	NSON			C	8/06/2021	20	000			

1. Incident Name:				3.						
WHITMORE					Branc	h:		Division/Group	•	
2. Operational Period:	DAY / NIGHT									
Date/Time From:		Date/Time 1	Γο:					A/K		
08/07/2021 0600 SAT		08/08/2021 0		IN						
4.			Operations P	ersonn	el					
OPERATIONS CHIEF			` '	DIVISIO	N/GROU	P SUPERV	ISOR	JEROMY WILSON		
	TONY ENGEL;							JAMES DICKINSO	N (T)	
SAFETY OFFICER	DON WALLER			All	ROPERA	DIREC		PAUL BALFOUR		
5.		Res	ources Assigne	ed this	Period					
Strike Team / Task Fo Resource Designat		LWD	L	.eader		Number Persons	Dro	op Off PT./Time	Pic	k Up PT./Time
6. Control Operations/Work Assi	gnments:							L		
PURPOSE: Protect proper END STATE: Fire is contained by K. Div K. TASK - Anchor and flank the PURPOSE - Protect proper END STATE - Fire is contained. 7. Special Instructions: ** Resource is assigned to	ined south of ne fire perimet rty and resour ined south of	Kartar Vall ter from A/F ces north o Coyote Cre	ey Road and C division brea of fire perimete eek Road. Str	structo ak, so er. ructure	ures are uth to the	not threa	vision	ı break. Burn ou		
8.		Divisi	on/Group Comn	nunicat	ion Sumn	mary				
Function	Channel	RX Tone/NAC TX Frequency N			ncy N/	W TX Tone/NAC	;	Mode		
TACTICAL	1 168.0500 14						146.2 168.0500 146.2		\neg	А
COMMAND	9	88.	5	164.25	500	100.0		Α		
AIR TO GROUND	14	171.86	25	171.8625		Α				
9. Prepared By (Resource Unit L	eader)	Арр	roved By (Planr	ning Se	ction Chie	ef)		Date	Tir	me
JILL JOHNSON								08/06/2021	2000)

ICS 204 WF (1/14)

Division/Group Assignment List (ICS 204 WF)

1. Incident Name:			Controlled	Unclass	sified Info	mation/	//Basic					
WHITMORE						Branc	ch:		Division/Grou	ıp		
2. Operational Period:	DAY/N	NIGHT										
Date/Time From: 08/07/2021 0600 SA			Date/Time To: 8/08/2021 060					M/P				
4.				Operatio	ns Personn	el						
OPERATIONS CHIE	F MATT C	ASTLE;		•			JP SUPER\	/ISOR	MIKE JACKSON			
		•	IEFF BOUSCH	IOR				- 1	SAM STEINSHOL	JER (T)		
SAFETY OFFICE	R TROY C				All	R OPERA		ANCH CTOR	PAUL BALFOUR			
5.	l			ırces Ass	signed this	Period						
Strike Team / Task F							Number	1				
Resource Designa	ator		LWD		Leader		Persons	<u> </u>	p Off PT./Time		Up PT./Time	
O-1.63 SOF2			08/19		BARNES		1	ICP/06		ICP/180		
O-188 TFLD **			08/07	KEN BC	RCHERT		1	ICP/06	600	ICP/180	0	
O-180 HEQB **			08/16	SCOTT	Y SEYMORI		1	ICP/06	600	ICP/180	0	
D-9 FALM SWEDBERG CONTR **			08/16	JEFALD) WULFF		2	ICP/06	600	ICP/180	0	
C-50 HC2 PACIFIC COAST **			08/13	NORBE	RTO PANTI	ELEON	20	ICP/06	600	ICP/180	0	
E-136 ENG3 AZKNF 314 **		08/07	MARIO	OROZCO		4	ICP/06	600	ICP/180	0		
E-305 ENG6 MID-COLUMBIA RESOURCES LLC **		08/17	DAVID	JOHNSON		3	ICP/06	600	ICP/180	0		
E-132 ENG6 WEST METRO BR	4 **		08/08	SHANE	EROSKY		3	ICP/06	600	ICP/180	0	
E-27 WTT2 IA CONSTRUCTION	& FIRE **		08/13	TERRY	BURR		1	ICP/06	600	ICP/180	0	
E-79 DOZ2 COUGAR RIDGE **			08/24	DAVE C	DAKES		2	ICP/06	ICP/0600		0	
E-1 DOZ3 TUNK CREEK LLC **			08/13	DARRE	L GREEN		2	ICP/06	CP/0600		0	
O-62 EMPF MEDIC 1			08/20	JOHN L	IPSKER		1	ICP/06	600	ICP/180	0	
6. Control Operations/Work Ass	signments:	:		1				l		1		
8.			Division	/Group C	Communicat	ion Sum	mary					
Function	Channe	1	RX Frequency	N/W	RX Tone	e/NAC	TX Freque	ncy N/V	/ TX Tone/NA	c	Mode	
TACTICAL 5 166.7750			,	146.2 166.77			750	146.2		A		
COMMAND 9 169.7250			,	88.	88.5 164.2500			100.0		Α		
AIR TO GROUND	14		171.8625				171.8625		25		А	
9. Prepared By (Resource Unit I	Leader)		Appro	Approved By (Planning Section ([Date		9	
JULIOHNSON				VARD JO	HNSON			[,	08/06/2021 2000			

	Outri Officia Officia 33		illiation, Basis	
1. Incident Name:			3.	
WHITMORE			Branch:	Division/Group
2. Operational Period:	DAY / NIGHT			14/0
Date/Time From:	Date/Time To:			M/P
08/07/2021 0600 SAT	08/08/2021 0600	SUN		
4.	Operation	s Personr	nel	
OPERATIONS CHIEF	MATT CASTLE; KURT RANTA (T)	DIVISI	ON/GROUP SUPERVISOR	MIKE JACKSON
	TONY ENGEL; JEFF BOUSCHOR			SAM STEINSHOUER (T)
SAFETY OFFICER	TROY CORN; JACK CATES	Al	R OPERATIONS BRANCH	PAUL BALFOUR
	DON WALLER (T)		DIRECTOR	

6. Control Operations/Work Assignments:

Div M

TASK: Anchor and flank fire west of Lower Coyote Creek Road north from Colombia River Road and division M/P break.

PURPOSE: Protect property and natural resources east of Lower Coyote Creek Road.

END STATE: Fire is contained south of Coyote Creek Road. Structures south of the fire area are not threatened.

Div P

TASK: Anchor and flank fire from division M/P break north of Hamilton Ridge Road.

PURPOSE: Protect property and resources west of Hamilton Ridge Road.

END STATE: Fire is contained west of Hamilton Ridge Road and north of Columbia River Road. Structures south of the incident area are secure.

7. Special Instructions:

ICS 204 WF (1/14)

** Resource is assigned to the Summit Trail fire and is on loan to Whitmore fire.

Protect cultural resources; contact resource advisor as needed.

8. Division/Group Communication Summary											
Function	Channel	RX Frequency N/W	cy N/W RX Tone/NAC TX Freque		TX Tone/NAC	Mode					
TACTICAL	5	166.7750	146.2	166.7750	146.2	A					
COMMAND	9	169.7250	88.5	164.2500	100.0	A					
AIR TO GROUND	14	171.8625		171.8625		A					
9. Prepared By (Resource U	nit Leader)	ate	Time								
JILL JOHNSON		HOWARD	HOWARD JOHNSON 08/06/2021								

1. Incident Name:					3.						
WHITMORE						Bran	ich:		Division/Grou	р	
2. Operational Period:	DAY / NI	IGHT									
Date/Time From: 08/07/2021 0600 SA	т		Time To		UN				W/Z		
4. Operations Personnel											
OPERATIONS CHIE				` '	DIVISION	ON/GRO	UP SUPER\	/ISOR	NIKIA HERNANDE	Z	
SAFETY OFFICE		IGEL; JEFF		HOR	AII	ODED	ATIONS DD	ANCH	DALII DALEOLID		
SAFETY OFFICER TROY CORN; JACK CATES DON WALLER (T) AIR OPERATIONS BRANCH PAUL BALFOUR DIRECTOR											
5.			Reso	urces Assigr	ned this	Period					
Strike Team / Task F							Number		0" PT T		57.7
Resource Designation O-10 SOF2	ator		LWD		Leader		Persons		op Off PT./Time		ck Up PT./Time
0-10 SOF2				DAN GARN	NEK		1	ICP/0	000	ICP/1	800
	01.7.44		20/12					100/0		100/	
E-316 ENGG6 AAA THUNDERB	OLI ^^		08/18	TOBY YAZ	∠IE 		2	ICP/0	600	ICP/1	800
E-2 DOZ2 SILVER-NICKEL LOC	GGING LLC		08/19	TOBY EPP	ERSON		2	ICP/0	600	ICP/1	800
O-43 REMS 9 SPOKANE			08/19	CLINT JUN	TUNEN		4	ICP/0	600	ICP/1	800
6. Control Operations/Work Ass	signments:	•					•	•			
Div W			- f O - l	akia Diana	Daad	D		اء ۔ا			
TASK - Anchor and flank f							ut as need	ded.			
END STATE - The fire is o							are no lor	nger tl	hreatened.		
Div Z											
TASK - Anchor and flank f							ut as need	ded.			
PURPOSE - Protect natur END STATE - The fire is o							are no lor	naer tl	hreatened		
7. Special Instructions:	ontainea i	1101111 01 0	Oldinoid	a reiver ree	aa. Otre	otares	are no ioi	igor ti	incatoriou.		
8.			Division	/Group Com	municat	ion Sun	nmary				
Function	Channel	RX F	requency	/ N/W	RX Tone	e/NAC	TX Freque	ncy N/\	N TX Tone/NA	С	Mode
TACTICAL	3 168.6000 14					.2	168.6	000	146.2		A
COMMAND	9 169.7250 8					88.5 164.2500 100			100.0	.0 A	
AIR TO GROUND	14		171.8625	5			171.8	625			А
9. Prepared By (Resource Unit Leader) Approved By (Planning S							nief)		Date	Ti	ime
JILL JOHNSON									08/06/2021	200	0

ICS 204 WF (1/14)

1. Incident Name:

WHITMORE	WHITMORE								Branch: Division/Group			
2. Operational Period:	DAY / NIGHT	Г										
Date/Time From:		Date/T	ime To:						NIGHT			
08/07/2021 0600 SA	T	08/08/2	021 060	00 S	UN							
4.				Operations	Personn	el						
OPERATIONS CHIE	F MATT CASTL TONY ENGEL			. ,	DIVISIO	ON/GROU	UP SUPER\	/ISOR	JEFF PRICHER			
SAFETY OFFICE	Alf	R OPERA	ATIONS BRA		PAUL BALFOUR							
5.			Resou	urces Assigr	ned this	Period						
Strike Team / Task I				T -			Number					
Resource Design	ator		_WD		Leader		Persons		op Off PT./Time		ck Up PT./Time	
E-9 ENG6 AAA FORESTRY			08/20	CHRIS MAI			3	ICP/1		ICP/0		
E-317 ENG6 AQUA FORCE **		C)8/18	JASON PH	ILLIPS		2	ICP/1	800	ICP/0	600	
ODANIT COUNTY OTDIVE TEAN												
GRANT COUNTY STRIKE TEAM	1											
STEN								ICP/1		ICP/0	600	
E-2102 ENG4 EPHRATA FD	B-2122	C)8/19	MIKE STUS	SSY		2	ICP/1	800	ICP/0	600	
E-2103 ENG3 GRANT CO 5	585	C)8/19	SAM HOCH	HSTATTE	R	3	ICP/1	800	ICP/0	600	
E-2104 ENG GRANT CO 6		C	8/19	DARYL DO	RMAIER		2	ICP/1	800	ICP/0	600	
E-2105 ENG6 GRANT CO 12	2 B-1216	C	8/19	MARK BISE	<u> </u>		2	ICP/1	800	ICP/0	600	
E-2106 ENG5 DOUGLAS CC	15 B-1523	C	08/19	JEFF ZAHN	١		4	ICP/1	800	ICP/0	600	
E-2107 WTS2 MOSES LAKE	FIRE T-1	C	08/19	BRANDON	BURNS		2	ICP/1	800	ICP/0	600	
ENG ELECTRIC CITY								ICP/1	800	ICP/0	600	
6. Control Operations/Work As	signments:	·										
TASK: Patrol and secure		needed.										
PURPOSE: Reduce risk to END STATE: Fire is no lo		structui	res									
7. Special Instructions:	ngor unout to	<u>otraotar</u>	00.									
8.			Division	/Group Com	municat	ion Sum	ımary					
Function Channel RX Frequency N/W RX						e/NAC	TX Freque	ncy N/	W TX Tone/NA	c	Mode	
TACTICAL 6 168.2500					146.	.2	168.2	500	146.2	\neg	А	
COMMAND 9 169.7250					88.	5	164.25	500	100.0		А	
AIR TO GROUND 14 171.8625							171.86	625			А	
9. Prepared By (Resource Unit Leader) Approved By (Planning						ction Ch	ief)		Date	Ti	ime	
JILL JOHNSON			HOV	WARD JOHN	SON				08/06/2021	200	0	
ICS 204 WF (1/14)		Con	trolled	Unclassifi	ed Infor	mation	//Basic			•	Page 1 of 1	

INCIDENT NAME:

WHITMORE

2. OPERATIONAL PERIOD:

Date: 8/7/2021 Helibase Start Time: 0830 End Time: 2030

(Times valid for Nespelem)

Sunrise: 0537 Sunset: 2024

3. REMARKS (Safety Notes, Hazards, Air Operations Special Equipment, etc.): General Aviation, See & Avoid

Bucket work, Retardant drops: ensure area is clear of ground personnel before dropping; watch for wires; be aware of potential for turbulence at ridge tops, saddles, canyons, etc *** BE AWARE OF FATIGUE, TAKE LONGER BREAKS WHEN FLYING IN SMOKEY CONDITIONS.

*** Report all TFR intrusions to Air Operations, Air Support or Helibase as soon as possible.

4. MEDEVAC A/C: **Contact Mt Tolman Fire** Center 509-634-310 N125CL Short Haul

PSICC 425-783-6150

5. TFR #1/1705 7nm 6500msl 124.225 (A5)

PERSONNEL	Phone	7. FREQUENCIES	АМ	FM	8. FIXED-WING	# Avail / Type/ Make-Model / FAA N# / Base(s)
AOBD: Paul Balfour O-1.40	509-993-8739	AIR/AIR Primary (A5)	124.225		Fixed	DIVS order thru ATGS if up, or Whitmore Communications
ASGS: Tim Lyda O-1.41	206-473-8560	AIR/AIR Secondary (A16)	134.050		Wing/Buckets	Wildinore Communications
HEBM:		AIR/GROUND Primary (A-17)		171.8625	ATGS Aircraft	AA Mike Stout O-47 Kodiak N42OQ (A20)
HEMG:		AIR/GROUND Secondary		156.0225 T-103.5		LATs Order through Air Attack/AOBD
ATGS: Mike Stout O-47	208-304-4237	Air Keller Flt Flw		Rx172.775 T-156.7		Mt Tolman Dispatch
ATGS:				Tx166.325 T-123.0		
Mt Tolman:	509-634-3100	Air/Grnd 03 IA		166.6125	NOTES:	Whitmore Helibase: N48 08 75 Elevation 1769 W118 59 00
Debbie Coudell	509-570-4133			159.270		
Dobbio Coudell	333 3.3 4100	A/G DNR IA		T-103.5		
Michelle	509-675-0675					email costs to timlyda22@gmail.com

9. HELICOPTERS

FAA N#	TY	MAKE/MODEL	BASE	START	AVAIL	REMARKS	FAA N#	TY	MAKE/MODEL	BASE	START	AVAIL	REMARKS

INCIDENT RADIO COMMUNICATIONS PLAN (ICS 205)

				Controlled	Unclassified I	Informat	ion//Basic	•	,			
1. Incident	Name:		2. Da	2. Date/Time Prepared: 3. Operational Perior					DAY / NIGH			
WHITMC	DRE		Date Time			Date/Time From: 08/07/2021 0600		SAT	ı	Date/Time To: 08/08/2021 0600 SUN		
4. Basic Ra	adio Chai	nnel Use:										
Zone Group	Ch #	Function	Channel Name/Trunked Radio System Talkgroup	Assignment	RX Freq	RX Tone/NA	AC TX Fr	eq	TX Tone/NAC	Mode (A,D, or M)	Remarks	
	1	TACTICAL	TAC 1	DIV A / K	168.0500	146.2	2 168.0	500	146.2	Α		
	2	TACTICAL	TAC 2		168.2000	146.2	2 168.2	000	146.2	А		
	3	TACTICAL	TAC 3	DIV W / Z	168.6000	146.2	2 168.6	000	146.2	А		
	4	TACTICAL	TAC 4		166.7250	146.2	2 166.7	250	146.2	А		
	5	TACTICAL	TAC 5	DIV M / P	166.7750	146.2	6.2 166.7750		146.2	А		
	6	TACTICAL	TAC 6	NIGHT	168.2500	146.2	6.2 168.2500	146.2	А			
	7	COMMAND	CMD 7	RESERVED	173.9250	146.2	2 169.8	375	146.2	А	ARMSTRONG LO	
	8	COMMAND	CMD 8	RESERVED	159.4275	192.8	3 151.2	725	192.8	А	NOT IN SERVICE	
	9	COMMAND	CMD 9	ALL DIVS	169.7250	88.5	164.2	500	100.0	А	FIRE A-MOSES MTN	
	10	COMMAND	MOSES	IA	169.7125	136.5	5 164.1	625	100.0	А	FIRE B-MOSES MTN-IA ONLY	
	11	TACTICAL	WA REDNET	IA	153.8300		153.8	300		А	IA ONLY	
	12	TACTICAL	C TAC	IA	166.9750	151.4	4 166.9	750	151.4	А	IA ONLY	
	13	AIR TO GROUND	ATG 03	IA	166.6125		166.6	125		А	IA ONLY	
	14	AIR TO GROUND	A/G PRI	PRIMARY	171.8625		171.8	625		А	AIR TO GROUND PRIMARY	
	15	AIR TO GROUND	A/G SEC	SECONDARY	156.0225	103.5	5 156.0	225	103.5	А	LOW POWER ONLY	
	16	AIR GUARD	AIRGUARD	AIRGUARD	168.6250		168.6	250	110.9	А	EMERGENCY AIR ONLY	
5. Special I	nstructio	ons:	<u> </u>	·	·		<u> </u>		•			
6. Prepared By (Communications Unit Leader)				Name: MISSY PARKER					Signature: Missy Parker			
ICS 205				IAP Page					Date/Time: 08/06/2021 2000			



Human Resource Message



Whitmore Fire August 7-8, 2021 0600-0600

Patience, Respect and Kindness: Please be patient, respectful, and kind with your co-workers and with all members of this community. With a little patience, a lot of respect and a whole bunch of kindness, we can maintain a positive work environment throughout this fire assignment. These are simple words; however, their impact is huge.

As a reminder to everyone working on this incident, we have zero tolerance for the illegal use of non-prescription drugs or alcohol. The use, sale, purchase, transfer, or possession of any illegal substances that cause impairment, or any legal, non-medically authorized substances that cause impairment, is strictly prohibited in the workplace.

The safety of our workforce is the number one priority of this team and of our agency administrators. Please do not put yourself or others at risk, always be fit for duty, take care of yourselves and look out for each other.

Thought for the Day: "Patience is not the ability to wait, but the ability to keep a good attitude while waiting." — Joyce Meyer



Lost and Found: Check the Lost and Found box, located at the check-in table in front of the ICP, for Lost or Found Items.

Mailing Address: Nespelem Community Center, 5 School Rd. Loop, Nespelem, WA 99155. Please have your mail addressed with your Name/NW Team 12 and Division. The Public Information Officer will announce receipt of any mail at the morning briefing.

COVID: Please practice social distancing, wash your hands, use hand sanitizer, wear a mask. We are all in this together so let's get through this together. Thank you!

Stay safe, be patience, be respectful, be kind, and have a great day!

Susie Manezes, NW-Team 12- Human Resource Specialist (HRSP) Contact Number: 602-571-9327 (Call or Text) Email: smanezes@blm.gov



Whitmore Fire Finance

FSC2 – Cheri Fuller, FSC2 (T) Christina Goebel

Email: 2021.whitmore.finance@firenet.gov

Phone: 425-495-3420

Hours of operation 0530 – 2200

There is a box located outside of the ICP where CTRs and Shift Tickets can be left. If you have questions and need to talk to anyone in finance, please call the number above. You can also email us at the email.

Personal Time – Carol Long or Frances Tobia

Equipment Time & VIPR – Mark Bohnet or Todd Powell

Please remember to do your part and helping us, by turning in your time.

There are 2 fires that we are working so please make sure to put in the remarks what fire you are on.







Pro Tip: Map Download

How to resolve troubles with downloading maps into Avenza.

Note: These directions were written for Apple, but the steps are roughly the same for Andoid.

Start Here:

- Connect to Wi-Fi as the local area's cellular network is not fast enough for large file downloads. This may result in a browser timeout and error message about the map not being able to download to be displayed. The Community Center has a guest Wi-Fi that can be utilized.
- For either method below, START BY SCANNING THE QR CODE on the front of the IAP to get to the FTP site and 'Current_Maps' folder.



Method 1: From a browser

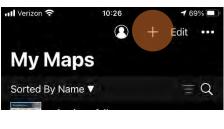
- 1. Tap on the desired map link and wait for the preview.
 - * If it fails to load, use method 2 instead
- 2. Tap the 'send to' icon (square with up arrow)
- 3. Choose the Avenza app



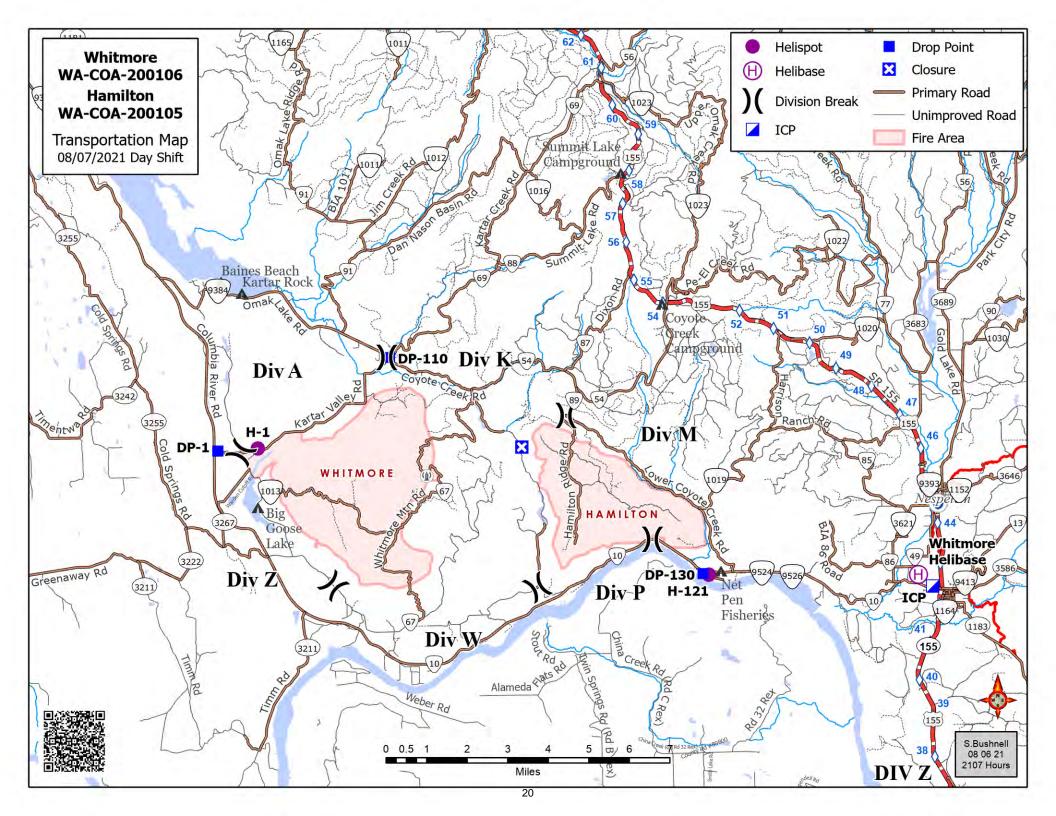
Method 2: From Avenza direct

- 1. Tap and hold on the desired map link, then choose 'copy' to copy the direct URL to the map
- 2. Launch the Avenza app
- 3. When not in any map... Tap the + (plus) icon at the top of the screen
- 4. Choose the load from URL option (last choice)
- 5. Paste the direct URL to the map
- 6. Tap 'Done'; the map will begin downloading









WHITMORE COVID-19 MITIGATIONS:

Supervisors are required to go over this list each morning with assigned resources

In the last 24 hours have you experienced:

Symptom
Cough more than expected?
Shortness of breath or difficulty breathing?
Fever? Chills?
Muscle pain, outside your normal for firefighting?
Sore throat?
New loss of taste or smell?
Fatigue, outside your normal for firefighting?
Headache, outside your normal for firefighting?
Congestion or runny nose, outside your normal for firefighting?
Nausea or vomiting
Diarrhea
* Take temperature with no-touch thermometer, if available *

- Wear a mask in fire camp regardless of vaccination status, unless outdoors and able to maintain at least 6ft of distance at all times, alone in an enclosed space or actively engaged in firefighting on the fireline.
- Use the Zoom link provided to join briefings remotely.
- Observe 6ft Distancing whenever possible.
- Conduct daily verbal screening checks within crews, report any COVID-like symptoms to your direct supervisor. Supervisors should report any positive symptoms to the Medical Unit for next steps.
- Observe "Module as One" practices the only close contact you should have is with the crew (engine, handcrew, etc.) that you live and work with all summer. Observe social distancing and masking around everyone else. Do not co-mingle with other crews or "modules" in camp or on the line.
- Send crew representatives to pick up meals.
- No entry to ICP building except Incident Management Team members
- Wash hands frequently and disinfect high-traffic areas on a regular basis.
- Limit close contact between firefighters and the public to prevent exposure and spread.

UNIT LO	OG	1. Incident Name	2. Date Prepared	3. Time Prepared			
4. Unit Name/Designat	ors	5. Unit Leader (Name and Position)	6. Operational Period				
		7. Personnel Roster Assigned					
Name		ICS Position	Home	Home Base			
		8. Activity Log					
Time		Major Events	3				
9. Prepared by (Name	and Position)						

EMERGENCY PLAN

INCIDENT WITHIN AN INCIDENT

ON SCENE SUPERVISOR

In the event of an accident or medical incident of any size, your primary responsibility is to ENSURE that the victim(s) receive prompt and effective Triage, Treatment and Transportation.

- Conduct size-up of the incident (nature of accident, number type of resources involved, latitude and longitude location): notify incident communications center and supervisor, request assistance as needed.
- Order and coordinate medical and support response to the accident.
- Evaluate special needs (law enforcement, haz mat, etc.).
- Clear the command frequency if medical emergency; coordinate with incident communications and air attack for air medical transportation needs
- Preserve and photograph the scene for accident investigation.
- Remain aware of surroundings and the status of the main incident (delegate personnel to monitor the main fire) to ensure safety of medical treatment personnel.
- Until relieved, supervise and manage all personnel involved at the incident scene.
- ENSURE THE MEDICAL INCIDENT REPORT IN THE INCIDENT ACTION PLAN IS BEING USED AND FOLLOWED.

MEDICAL PLAN (ICS 206 WF)

20Incident/Project Na	ame					1. Operational Period							
	Whitn	Fire			Date/Time 8/07-08/2021 0600-0600								
2. Ambulance Servi	ces												
Name		Complete Ad	dress		Phone		Advanced Life Support (ALS Yes No						
Colville Tribal			410 10 th	O th St. 911 - Disp 509-634-2									
Nespelem, \		N	lespelem, WA			509-978-9323				X			
Lifeline Ambu			912 Koala Omak, WA 9			911 - Dispa 509-663-80	1 - Dispatch 9-663-8091						
3. Air Ambulance S	ervices												
Name	•			Phone			Туре	of Aircraft	& Capabi	lity			
Airlift Northwest			800-	426-2430 o	r 911			tor in W					
Life Flight Network			8	300-232-091	1		2 Rotors,	1 Fixed	Wing, S	Spokan	e		
4. Hospitals													
Complete Address			S Datum – ' pordinate St ees Decima ° MM.MMM' MM.MMM'	andard al Minutes ' N - Lat	Fro	el Time m ICP r Gnd	Phone	pad No	Level of Care Facility				
-	Lat		44°56.51							·			
Coulee Medical Center	Lor	ng:	119°0.43	33' W	20 Min	40 Min	509-633-1753	x		Level 4 Trauma			
Grand Coulee, WA 991	VH												
Mid-Valley Hospita	Lat I Lor		48°23.83 119°32.8	N/		1Hr 14							
912 Koala Ave Omak, WA 98841	VH		119 32.0	730 VV	-	min	509-826-1760	x		Level 4 Trauma			
Confluence Health Hos		:	47°24.43	40' N	1Hr	2 Hr							
(Central Washington Hos 1201 S Miller St. Wenatchee, WA 9880	VH		120°19.3664' W		10 Min	30 Min	509-662-1511	x		Level 2 Trauma			
Harborview Medical	Lat	:	47°36.1897' N		2 Hr	4 Hr							
325 9 th Ave Seattle, WA 98104			122°19.4759' W		15	30	541-222-6929	x		Level 1 Trauma Burn Center			
	VH	F:			Min	Min	341-222-0323	, A					
5. Division Branch Group	Capability	1				Personnel							
Div A/K							dic 1 er O-62						
Div W/Z	Unstaffed												
Div M/P	REM 9 Juntunen O-43												
Unstaffed Night Shift													
6. Prepared By (Medica	I Unit Leade	r)		7. Date/Tim	e	8. Reviewed By (Safety Officer) 9. Date/Tim							
Eamonn Ryan, Diana Braun, Lee Venning (T) Lee Venning 08/06/2021 1800						Don Waller (T) 08/06/2021 **Don Waller** 08/06/2021 1800							

MEDICAL PLAN (ICS 206 WF)

Controlled Unclassified Information//Basic

Medical Incident Report

FOR A NON-EMERGENCY INCIDENT, WORK THROUGH CHAIN OF COMMAND TO REPORT AND TRANSPORT INJURED PERSONNEL AS NECESSARY.

FOR A MEDICAL EMERGENCY: IDENTIFY ON SCENE INCIDENT COMMANDER BY NAME AND POSITION AND ANNOUNCE "MEDICAL EMERGENCY" TO INITIATE RESPONSE FROM IMT COMMUNICATIONS/DISPATCH.

Use the following items to communicate situation to communications/dispatch.

Ex: "Commur 2. INCIDENT ST Ex: "Communi	nications, Div. Alpha. S ATUS: Provide incio ications, I have a Red	Stand-by for lent summa priority pati	ry (including number o	f patients) a	and command	d structure		Forest Road 1 at (Lat./Long.) This will be the Trout				
	verity of Emergency / Transport Priority RED / PRIORITY 1 Life or limb threatening injury or illness. Evacuation need is IMMEDIATE Ex: Unconscious, difficulty breathing, bleeding severely, 2° – 3° burns more than 4 palm sizes, heat stroke, disoriented. YELLOW / PRIORITY 2 Serious Injury or illness. Evacuation may be DELAYED if necessary. Ex: Significant trauma, unable to walk, 2° – 3° burns not more than 1-3 palm sizes. GREEN / PRIORITY 3 Minor Injury or illness. Non-Emergency transport Ex: Sprains, strains, minor heat-related illness.											
Nature of Ir	ijury or Illness											
Mechanis	& sm of Injury							Brief Summary of Injury or Illness (Ex: Unconscious, Struck by Falling Tree)				
Transpo	Transport Request Air Ambulance / Short Haul/Hoist Ground Ambulance / Other											
Patient	Patient Location Descriptive Location & Lat. / Long. (WG											
Incide	Incident Name Geographic Name + "Medical" (Ex: Trout Meadow Medical)											
On-Scene Incid	On-Scene Incident Commander Name of on-scene IC of Incident with Incident (Ex: TFLD Jones)											
Patie	nt Care							Name of Care Provider (Ex: EMT Smith)				
3. INITIAL PATI	ENT ASSESSMEN ⁻	Γ: Complete	this section for each pa	tient as app	licable (start w	ith the mos	st severe patient)					
Patient Assessm	ent: See IRPG pag	e 106										
Treatment:												
4. TRANSPORT	PLAN:											
	, , ,	·	Location (drop poin	t, intersec	tion, etc.) o	r Lat. / Lo	ong.) Patient's	s ETA to Evacuation Location:				
Helispot / Extract	ion Site Size and H	azards:										
5. ADDITIONAL	RESOURCES / EQI	JIPMENT	NEEDS:									
Example: Paramed	lic/EMT, Crews, Immo	bilization De	evices, AED, Oxygen,	Trauma Bao	g, IV/Fluid(s),	Splints, R	ope rescue, Whe	peled litter, HAZMAT, Extrication				
4 COMMUNICA	TIONS, Ideatify St	ata Air/C	sound EMC Eroquio	noice ene	l llaanital (Contooto	oo annliaahl					
Function	Channel Name/Nur		round EMS Freque Receive (RX)		ne/NAC *		as applicabl	Tone/NAC *				
COMMAND												
AIR-TO-GRND												
TACTICAL												
7. CONTINGENC ahead.	Y: <u>Considerations:</u>	If primary	options fail, what act	ions can be	e implemente	ed in conj	unction with pr	imary evacuation method? Be thinking				
8. ADDITIONAL	INFORMATION: Up	odates/Char	nges, etc.									

REMEMBER: Confirm ETA's of resources ordered. Act according to your level of training. Be Alert. Keep Calm. Think Clearly. Act Decisively.